**CAPITAL PLANNING PROGRAM**

**Roles & Responsibilities**

### 10-Yr Capital Plan & Annual Capital Budget
- Work w/ City depts to review, analyze, & prioritize capital needs, requests and proposals
- Develop financing strategies for critical capital projects
- Track status of capital projects and budget spending

### Capital Analysis
- Develop “best practice” policies around City’s overall approach to capital planning
- Analyze construction market and pricing trends
- Provide policy, analytical and admin support to the Capital Planning Committee, Mayor’s Office and Board of Supervisors

### Capital Project Coordination
- Coordinate and/or manages city-wide capital initiatives
- Address project budget needs and issues as they arise
- Verify operating impacts of Capital projects

### Stakeholder Engagement
- Conduct public outreach
- Coordinate interactions with the Board of Supervisors and Mayor
The Capital Plan is a fiscally constrained 10-year expenditure plan for planned infrastructure investments.

Updated every two years. Process begins in the fall and is adopted by the Board of Supervisors in January.

Includes a section focused on the neighborhood Plan Areas, including Market Octavia.
INFRASTRUCTURE CHALLENGES

- San Francisco is a relatively old, dense urban environment prone to earthquakes.
- Population growth as well as the transition of industrial areas to residential and commercial uses require additional parks, transportation, utility, public right-of-way and related infrastructure.
- Despite record levels of infrastructure investments the City’s need for improvements continues to grow.
- Construction Cost Inflation and strong Bay Area market are putting upward pressure on project budgets.
San Francisco is responsible for a broad array of city, county, and regional services supported by a massive physical infrastructure.

- **City Services** – Police and fire stations, roads and mass transit networks, parks and libraries, port and utility systems, convention facilities. Over 15 million square feet of facilities, 850 miles of streets, and transit infrastructure within two blocks of 90% of every location in the city.

- **County Services** – Two public hospitals, over a dozen clinics, county jails housing 2,000 prisoners, county welfare and public health programs.

- **Regional Services** – International airport and regional port; regional water and sewer system. Participation in regional transit networks (BART, Caltrain). Water system infrastructure from South Bay to Sierras, piers along the majority of San Francisco’s north and east waterfronts.
### FY 2018-27 CAPITAL PLAN FUNDING LEVELS

As adopted in April 2017

#### Summary by Service Area FY 2018-27

<table>
<thead>
<tr>
<th>Service Area</th>
<th>2018-22</th>
<th>2023-27</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Economic &amp; Neighborhood Development</td>
<td>3,017</td>
<td>1,962</td>
<td>4,979</td>
</tr>
<tr>
<td>General Government</td>
<td>87</td>
<td>156</td>
<td>243</td>
</tr>
<tr>
<td>Health + Human Services</td>
<td>808</td>
<td>125</td>
<td>933</td>
</tr>
<tr>
<td>Infrastructure + Streets</td>
<td>6,139</td>
<td>3,386</td>
<td>9,525</td>
</tr>
<tr>
<td>Public Safety</td>
<td>1,274</td>
<td>381</td>
<td>1,655</td>
</tr>
<tr>
<td>Recreation, Culture + Education</td>
<td>1,964</td>
<td>414</td>
<td>2,378</td>
</tr>
<tr>
<td>Transportation</td>
<td>10,345</td>
<td>5,137</td>
<td>15,482</td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td><strong>$23,634</strong></td>
<td><strong>$11,561</strong></td>
<td><strong>$35,195</strong></td>
</tr>
</tbody>
</table>
FUNDING PRINCIPLES

1. Addresses legal or regulatory mandate
2. Protects life safety and enhances resilience
3. Ensures asset preservation and sustainability
4. Serves programmatic or planned needs
5. Promotes economic development
FUNDING POLICIES

PAY-AS-YOU-GO PROGRAM
- Grow General Fund commitment by 7% annually
- Fully fund routine maintenance and ADA
- Fund Street Resurfacing to achieve a “Good” rating by 2025
- Set aside $10M/year for unanticipated critical enhancements

DEBT PROGRAM
- New G.O. Bonds to be issued as old bonds are retired. The City’s Property Tax Rate remains unchanged
- Debt service on Certificates of Participation not to exceed 3.25% of General Fund Discretionary Revenues
Pay-as-you-go Program
Recommended vs. Actual Funding
(FY19 and FY20 Proposed)
DEBT PROGRAM
General Obligation (G.O.) Bond Capacity

Capital Plan GO Bond Program
(Certified AV 8-1-18)

- Existing & Outstanding CCSF GO Bonds
- Authorized & Unissued CCSF GO Bonds
- Parks $185M (2019)
- Earthquake Safety $290M (2020)
- Public Health $300M (2023)
- Parks $185M (2025)
- Transportation $500M (2024)
- Seawall $425M (2018)
- Earthquake Safety $290M (2026)

FY 2006 Rate/Constraint
# DEBT PROGRAM

## G.O. Bond Debt Program (in $millions)

<table>
<thead>
<tr>
<th>Election</th>
<th>Proposed Debt Issuance</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Nov 2018</td>
<td>Seawall Fortification</td>
<td>425</td>
</tr>
<tr>
<td>Nov 2019</td>
<td>Parks and Open Space</td>
<td>185</td>
</tr>
<tr>
<td>Nov 2020</td>
<td>Earthquake Safety &amp; Emergency Response</td>
<td>290</td>
</tr>
<tr>
<td>Nov 2022</td>
<td>Public Health</td>
<td>300</td>
</tr>
<tr>
<td>Nov 2024</td>
<td>Transportation</td>
<td>500</td>
</tr>
<tr>
<td>Jun 2025</td>
<td>Parks and Open Space</td>
<td>185</td>
</tr>
<tr>
<td>Nov 2026</td>
<td>Earthquake Safety &amp; Emergency Response</td>
<td>290</td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td></td>
<td><strong>$2,175</strong></td>
</tr>
</tbody>
</table>
MARKET OCTAVIA AREA CAPITAL PLAN

- Helps prioritize which projects to implement
- Shows the level of investment in a neighborhood
- Identifies the amount of funding still needed
- Provides transparency on how projects are developing
## DIFFERENCES BETWEEN PLANS

<table>
<thead>
<tr>
<th>Area covered</th>
<th>10-Year Capital Plan: City-wide</th>
<th>Market Octavia Capital Plan: Plan areas only</th>
</tr>
</thead>
<tbody>
<tr>
<td>Expenditure Type</td>
<td>10-Year Capital Plan: All capital expenditures</td>
<td>Market Octavia Capital Plan: Population-related Enhancements only</td>
</tr>
<tr>
<td>Asset Type</td>
<td>10-Year Capital Plan: All City-owned assets</td>
<td>Market Octavia Capital Plan: Streetscapes, Transit, Open Space</td>
</tr>
<tr>
<td>Level of Detail</td>
<td>10-Year Capital Plan: Programs</td>
<td>Market Octavia Capital Plan: Individual projects</td>
</tr>
<tr>
<td>Estimated Cost</td>
<td>10-Year Capital Plan: $35 billion</td>
<td>Market Octavia Capital Plan: $164 million</td>
</tr>
<tr>
<td>Amount Deferred</td>
<td>10-Year Capital Plan: $4.6 billion</td>
<td>Market Octavia Capital Plan: $80 million</td>
</tr>
</tbody>
</table>
MARKET OCTAVIA PLAN DEVELOPMENT

- Projects come from department plans and strategic documents, including:
  - Original Area Plans
  - IPIC Expenditure Plans
  - Planning Dept. public realm plans
  - Public Works Right-of-Way Priorities
  - Rec/Park Programming
  - MTA 5-Year Capital Improvement Program
  - Community-based recommendations
## MARKET OCTAVIA SPENDING PLAN

### Summary by Project Category Through FY28

<table>
<thead>
<tr>
<th>Project Category</th>
<th>Prior Years</th>
<th>FY19-23</th>
<th>FY24-28</th>
<th>Funding Gap</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Complete Streets</td>
<td>11.4</td>
<td>13.1</td>
<td>-</td>
<td>77.3</td>
<td>101.7</td>
</tr>
<tr>
<td>Transit</td>
<td>10.8</td>
<td>18.3</td>
<td>-</td>
<td>.5</td>
<td>29.6</td>
</tr>
<tr>
<td>Open Space</td>
<td>27.6</td>
<td>3.0</td>
<td>-</td>
<td>2.5</td>
<td>33.1</td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td><strong>$49.8</strong></td>
<td><strong>$34.4</strong></td>
<td>-</td>
<td><strong>$80.2</strong></td>
<td><strong>$164.4</strong></td>
</tr>
</tbody>
</table>

(in $millions – includes all funding sources)
MARKET OCTAVIA PLANNING STATUS

- Planned – Fully funded projects
- Deferred – Projects without full funding or outside 10-years
- Emerging – Unfunded projects, need additional planning

Number of Projects by Planning Status
The City brings a wide variety of sources to fund Area Plan projects.
FOR MORE INFORMATION…

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