



Planning San Francisco

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PLANNING COMMISSION
INFORMATIONAL & GENERAL
PLAN AMENDMENT INITIATION
JULY 17, 2025

TODAY'S PRESENTATION

- Timeline of introduced Family Zoning Plan Legislation
- Affordable Housing Sites Analysis and Strategies (AHSAS)
- Infrastructure Planning
- General Plan Amendment: Initiation
- Next Steps



"We want a city with more families, more workers, more dreamers. We want to build housing for the next generation of San Franciscans so kids who grow up here can have the same opportunity to raise their own children in this beautiful and special place."

Mayor Daniel Lurie, SF Chronicle (4/3/25)

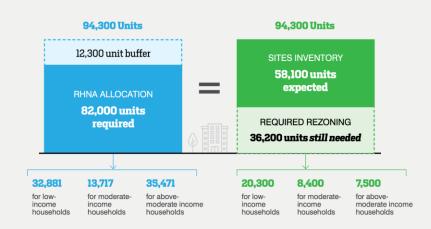


San Francisco's obligations under state law

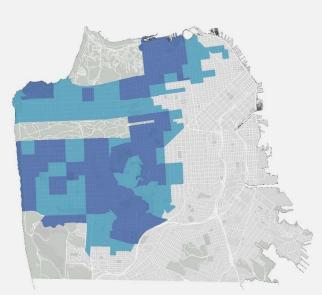
By January 31, 2026 we must:

- Rezone to create realistic capacity to meet our shortfall of 36,200 units.
- Affirmatively Further Fair Housing (AFFH)
 by rezoning in high opportunity
 neighborhoods.
- Identify sites suitable for low-income housing and allow projects on such sites to be approved ministerially if they exceed 20% affordable onsite.

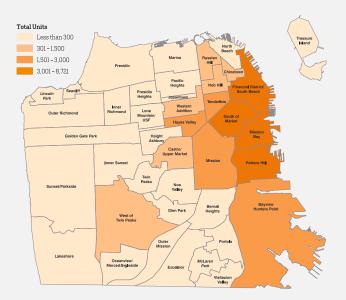
SF's Regional Housing Needs Allocation (RHNA)



San Francisco's Family Zoning Plan fulfills state laws by planning for affordable and mixed-income housing to overcome historic patterns of exclusion and segregation.



Housing Opportunity Areas*



Housing Production (2005-2019)

Only 10% of affordable and mixedincome housing has been built in "housing opportunity areas," covering over 50% of the city.

Family Zoning Plan Legislation Introduced June 24, 2025

Zoning Map Ordinance [250700]

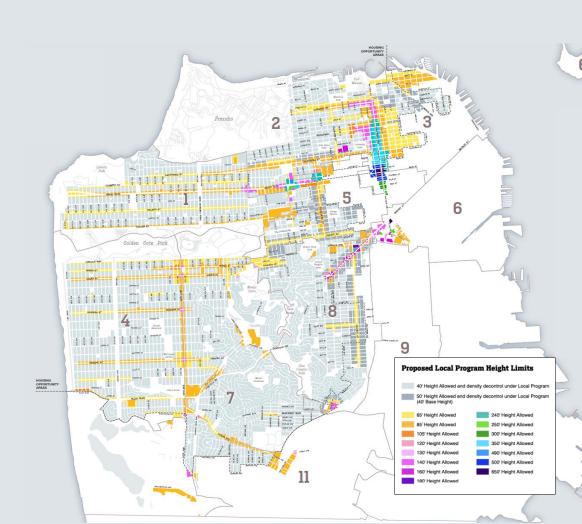
 Establishes zoning structure: Base Heights, Local Program Heights, Zoning District Classification, and SFMTA Special Use District.

Planning Code Ordinance [250701]

 Establishes zoning standards to regulate the design and uses of new developments; Creates the Housing Choice-SF Program ("Local Program").

For consideration of Initiation at today's hearing:

General Plan Amendments



Legislation Timeline

- June 24th: Mayor's Legislation introduced
- July 17th: Planning Commission General Plan Amendment Initiation
- September 11th: Planning Commission Adoption
 - 20-day notification period begins August 22nd
 - 90-day CPC Review ends September 22nd
- October to November: Board of Supervisors Adoption
 - Land Use & Transportation Committee, then Full Board
- January 31, 2026: State deadline for adoption
- Note: Tenant Protections Ordinance will be introduced separately with the intention of concurrent adoption with rezoning at the Board of Supervisors



Legislation Overview

For a high-level overview of the ordinances:

- June 26, 2025 Informational Hearing Memo and Presentation
- **Legislative Digests** by the City Attorney's Office

Topic	Key Provisions	Applicable Geography
Density	Establish maximum unit sizes, applicable to NEW construction. New units may be up to 4,000sf – OR – floor area ratio of 1.2:1 (whichever is greater).	Citywide
	Exceptions: 5 - 9 unit building: allows one unit greater than 4,000 sf 10+ unit building: 10% of units may be greater than 4,000 sf	
	Purpose: To encourage the development of multifamily housing in well-resourced areas, while allowing some larger units in new multifamily buildings to support project feasibility.	
	Establish minimum residential densities within ½ mile of fixed guideway transit stops and stations (expressed in dwelling units per acre)¹ and on certain Housing Element sites	Within 1/2 mile of trans hubs and on sites identified as appropriat for Very Low Income or
	Similarly, establish minimum intensities for projects that provide non-residential uses, namely office buildings.	Low Income in the Housing Element Sites Inventory
	Purpose: to require efficient use of land, meet specific policy and statutory requirements (Metropolitan Transportation Commission [MTC] Policy and Housing Element law), and discourage or prevent demolition of single-family homes being replaced with new single- family homes.	,
	Establish Form-Based zoning (aka "density decontrol") in various areas: On the main commercial and transit streets proposed for rezoning, density limits would be removed, including in:	Rezoned properties in Housing Opportunity Areas (HOAs)
	NC districts (NC-1, NC-2, NC-3, NC-S, named NC's), RC and C-2 districts within the Housing Opportunity Areas.	New Residential Transit Oriented-Commercial (RTO-C) zoning will be established on portions
	 Properties on some corridors that will be rezoned to 	of transit and

Topic	Applicable Planning Code or Design Standard (Under Current Zoning)	Local Program "Automatic" flexibility ("waivers" for projects in Local Program)
Density	Generally, parcels off-corridor and some parcels on corridors are subject to density limits based on lot size.	Projects using the Local Program, including off-corridor sites, would not be subject to lot-based density limits but rather to Form-Based Density standards.
Height	Projects are subject to the height limit (i.e. "base" height limit). Eligible projects using State Density Bonus or other programs may exceed the	Projects may extend up to the Local Program Height Limit as provided on the Proposed Zoning Map.
	height limit per the rules of those programs.	Corner lots and lots larger than 8,000 square feet may go up to 65'.
		Projects may receive up to a 5' height increase to accommodate key architectural features, such as stoops and entries.
Inclusionary Housing	Projects may meet inclusionary housing requirements through a combination of: • Affordable Housing Fee; • On-site Affordable Housing; • Off-Site Affordable Housing; • Small Sites; • Land Dedication (currently available in select districts) Projects using state density and ministerial review programs must meet applicable requirements, which typically require that some or all inclusionary units be provided on-site.	Projects can choose any compliance method or some combination thereof to meet Section 415. Projects that elect off-site or land-dedication must provide the required units or land within the geography of the Housing Opportunity Areas. Projects of 24 units or less also have the option of providing a 100% rent-controlled building instead of providing inclusionary units.
Height Bonus for Community Serving Uses and Micro-Retail	None	Projects may receive a square footage bonus for providing specific uses, which may be accommodated by adding up to 10 additional height:
		Up to 2 additional feet of building square footage for every square foot provided of Community Serving uses (childcare, Legacy Business, displaced business grocery, laundromat, nonprofit

Affordable Housing Sites Analysis and Strategies

Topics We'll Cover Today

- Project Purpose and Context
- Research and Analysis:
 - Pipeline and Parcel Analysis
 - Policy and Financial Research
- Key Policy Areas and Initial Findings



Affordable Housing Leadership Council Report

Funding and cost lowering are key to produce and preserve affordable housing.

The Affordable Housing Leadership Council Report (Spring 2024) addresses funding, financing, and costs for affordable development.

- Increase Federal, State, and regional funding.
- Expand San Francisco's capacity and coordination to fund affordable housing.
- Innovation and alternative approaches to delivering affordable housing.



Affordable Housing Funding and Financing Recommendations Report

FEBRUARY 2024

Recommendations from the Affordable Housing Leadership Council convened as part of implementation of San Francisco's 2022 Housing Element Update

Report prepared by Staff of the San Francisco Mayor's Office of Housing and Community Development, San Francisco Planning





Enterprise

Source: David Baker Architects

Family Zoning Plan | 10

Affordable Housing Sites Analysis and Strategies Overview

The Affordable Housing Sites Analysis and Strategies (AHSAS) will inform how the City and affordable housing developers can acquire and develop sites for 100% affordable housing projects, organized around three goals:

- Effectively manage the existing pipeline of affordable housing
- Use both strategic and opportunistic approaches to identify and acquire new sites for affordable housing development
- Ensure ongoing affordable housing production along with equitable geographic distribution of affordable housing

100% Affordable Sites (AHSAS): Relationship to Rezoning

SITES

HOUSING ELEMENT REZONING

REZONED SITES (overall)*

- Required to meet Housing Element (e.g., RHNA) at all income levels.
- **Primarily located in Well-Resourced** Neighborhoods to meet AFFH goals.

- Subset of rezoned sites; required to meet lower **income** portions of RHNA. LOW-INCOME
- Must meet minimum size and density requirements.
- Projects proposing >20% BMR are eligible for ministerial approval

100% AFFORDABLE SITES

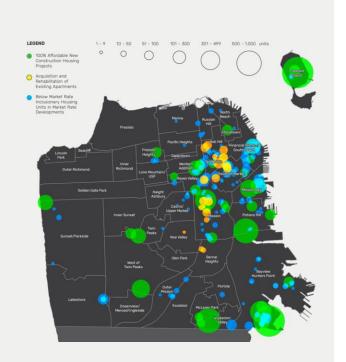
- Sites meeting MOHCD suitability criteria, including competitiveness w/state & federal funding.
- Located citywide; overlaps with rezoning & low-income sites
- Rezoning will enable additional parcels to meet criteria.

Affordable Housing Pipeline Analysis

Focus: Status and location of the pipeline of affordable housing developments

Primary Findings:

- Prospective sites & pre-construction phase: 12,600+ units across 59 developments
- Under Construction: 2,299 affordable units across 30 projects (13 new 100% developments and 17 rehabilitation projects)
- Inclusionary BMR Units: 2,500+ affordable units across 124 projects; delayed by feasibility
- Geography: Affordable Housing pipeline mirrors the market-rate pipeline with most projects in equity geographies.
- Significant funding gap holds back the completion of existing pipeline



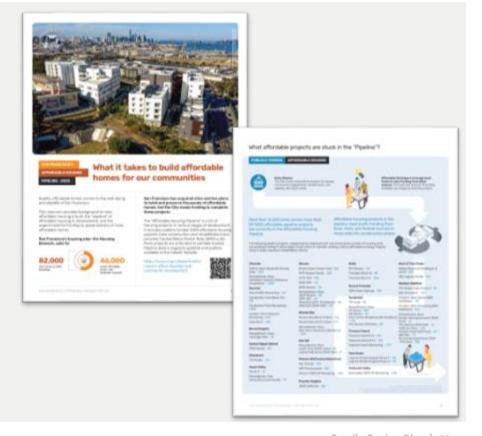
Source: MOHCD July 2025 Family Zoning Plan | 13

Affordable Housing Pipeline Overview

Community Request: Transparent and accessible resource to understand the existing Affordable Housing Pipeline.

Deliverable:

- Offers a visual summary of SF's Affordable
 Housing Pipeline to inform community members
 and decision makers
- Explains how affordable housing is funded and developed and who it serves
- Provides details on project location, unit count, and phase



Source: SF Planning and MOHCD July 2025 Family Zoning Plan | 14

Affordable Housing Site Suitability Analysis

Analysis: Identify potential affordable housing sites across the city based on policy (local and state laws), site characteristics, and development potential

Criteria: MOHCD and affordable developers prefer 100+ units on 8,000+ sq ft. for efficiency

Draft Findings:

- There are over 1,200 sites (8,000+ sq ft) that may be suitable for affordable housing with capacity of over 148,000 units.
 - Merging smaller adjacent lots yields an additional 98,000 units, but faces acquisition challenges
- Viable sites (particularly public and religious sites) are distributed unevenly throughout the city
- Analysis excludes existing residential units and various public sites

Affordable Housing Policy and Financial Research and Analysis

Research Focus Areas for Policy and Financial Analysis:

- Best Practices from Other Cities: Strategies for managing affordable housing pipelines, acquiring land, and leveraging partnerships across public, nonprofit, & faith-based sectors.
- Land Cost & Rezoning Analysis: How land prices impact development costs and the effect of rezoning on land costs in San Francisco.
- Holding Costs and Financial Mechanisms for Acquisition: Land holding and interim use costs; recommended financial structures for acquiring and developing sites.

Stakeholder Input: Incorporated ideas from 2024 focus groups with affordable housing developers and advocates into initial findings and ongoing strategy development.

Affordable Housing Emerging Policies and Strategies

- Managing the pipeline of housing development and site acquisition
- **Expanding the geography** of affordable housing
- **Public sites and faith- and nonprofit-owned sites** for affordable housing
- **Strategic market practices** for site acquisition
- **Expanding opportunities for "missing middle"** affordable housing types.

Affordable Housing Emerging Policies and Strategies

- Managing the pipeline of affordable housing development and site acquisition
 - 12K units in pipeline could take 10+ years at current rate of funding and building, includes key commitments like HOPE SF
 - Development costs increased over 5+ years, while land costs have been relatively stable
 - City needs to align growth of the pipeline to funding available to build projects
- **Expanding the geography of affordable housing**
 - **Existing pipeline concentrated in Equity Geographies**, like most new housing, where zoning allows for more density.
 - The City can strategically grow the affordable housing pipeline to fill geographic gaps by targeting site acquisition and use of public, religious, and nonprofit land.

Affordable Housing Emerging Policies and Strategies

- Public sites and faith- and nonprofit-owned sites for affordable housing
 - **Housing is priority on public land**, balanced w/ agencies' operational & financial needs
 - Philanthropy, nonprofits, and City are investing in capacity building for religious and nonprofit sites.
- Strategic market practices for site acquisition
 - During economic down cycles, few landowners are motivated to sell at a discount
 - Initial analysis has found that per-unit land prices were similar for affordable housing sites in rezoned and non-rezoned areas
 - City can work to expand tools for market acquisitions: Tax incentives, options to purchase, and continued partnerships with nonprofit and philanthropy

Affordable Housing Summary and Next Steps

Summary:

Final strategies will inform how the City:

- Advances the **current affordable housing** pipeline
- **Pursues new sites** through both strategic and opportunistic strategies
- Promote sustainable and equitably distributed housing production and acquisition citywide

Next steps:

- July-Aug 2025: Continued community engagement & Practitioner Focus Group
- **Sept-Oct 2025:** Publish Affordable Housing Sites Analysis & Strategies and Informational CPC hearing

Key Takeaways:

- **Growth has been anticipated and integrated into planning** for years by individual agencies and the Capital Planning Program. Growth allowed by rezoning is not new news.
- Growth in rezoning areas is infill and upgrade needs are incremental, compared to greenfield development or major new redevelopment (e.g. Treasure Island, Candlestick)
- The cost of accommodating housing growth for most systems is a modest and integrated cost compared to planned major investments in existing infrastructure due to aging systems, regulation, resiliency, and climate adaptation. New housing helps spread the cost of investments and generate additional users to support higher levels of service.
- **Growth will happen incrementally over time.** Monitoring the actual pace of growth enables agencies to coordinate investments strategically.



Potable water (SFPUC)

- System has adequate water through at least 2045 under normal conditions. Residential water use was only 19% of SFPUC water demand in 2020. Despite growth, SF used less water in 2019 than in 2005.
- Climate and regulatory factors are dramatically more significant in SFPUC's water resource planning than residential growth.

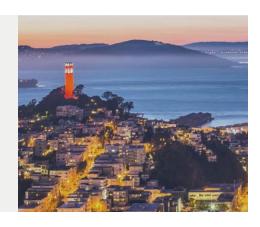
Wastewater & Sewer (SFPUC)

- Combined sewer system has **sufficient capacity for increased sanitary flows**. 100-yr old system continually being upgraded.
- **Upgrades at Oceanside Treatment plant** will increase redundancy, handle increased pollutant loads, and address increasing wet weather. SE Treatment Plant can handle needs through at least 2045.



Power (SFPUC, PG&E)

- SFPUC forecasts short/med/long term needs and can scale efficiently. CleanPowerSF scaled in 4 years to meet demand for >50% of city.
- Future **local grid upgrades evaluated as needs arise**; need to reduce cost/time to establish service to new housing. Programs seek to increase efficiency and local generation and reduce peak demand.





Fire Suppression/Emergency Response (SFPUC, SFFD)

- **Growth areas are well-served by SFFD**. SF has highest level of geographic coverage and best response times among peer cities.
- To supplement standard hydrant system for normal fires, SF has unique highpressure network (EFWS), cisterns and other measures in case of major events. Investments from voter-approved bonds are ongoing.

Transportation (SFMTA, SFCTA)

- HE EIR shows that rezoning contributes a modest amount to overall transportation demand. EIR mitigations to limit transit delay include transit-only lanes and reduced parking maximums.
- As population growth occurs, existing service levels and routes are adjusted.
 - **Short-term improvements** ongoing through **Muni Forward, Biking** and Rollling Plan and other programs (eg transit-only lanes, signal priority, bike facilities, pedestrian safety)
 - Medium-term upgrades (eg Muni Metro Core Capacity) and longterm expansions under study (e.g. Geary/19th Rail, Central Subway **Extension**)
- Local, regional and state stakeholders are working on **sustainable** funding strategies for transit operations





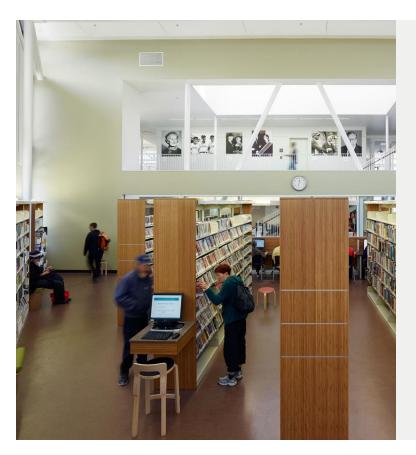
Recent:

1, 30, 5/5R, 38/38R, 28/28R, L, and N

Muni Forward Corridor **Improvements**

Upcoming:

N, 7, 22, and 29



Other community facilities

- Schools: SFUSD has adequate capacity for enrollment growth for foreseeable future. Additional students would be welcome, and SFUSD is continually monitoring development trends and forecasting student population.
- Libraries: Rezoning areas have excellent SFPL library coverage and exceeds service standards for population per facility even with growth. Programmatic and staffing changes may possibly be warranted in the future as needs change.
- Safety: SFPD stations have adequate geographic coverage in rezoning areas. Staffing levels and policing priorities are ever-evolving.

- **General Plan Amendments** must be initiated by the Planning Commission.
- Planning Commission Initiation Resolution announces its intention to consider a proposed amendment to the General Plan at a future hearing.
- This item is before the commission today to initiate proposed amendments to the General Plan and announce the Commission's intention to consider adoption on or after September 11, 2025.
- This will begin the newspaper noticing and scheduling process.

- **Goal:** Bring the General Plan including its Flements and Area Plans – into alignment with the Family Zoning Plan.
- **Actions:** Remove outdated height maps and update language about height limits, density limits, and building scale and character.





Urban Design Element

Commerce and Industry Element

Transportation Element

Balboa Park Station Area Plan

Glen Park Community Plan

Market and Octavia Area Plan

Northeastern Waterfront Plan

Van Ness Avenue Area Plan

Western SoMa (South of Market) Area Plan

Western Shoreline Area Plan.

Land Use Index

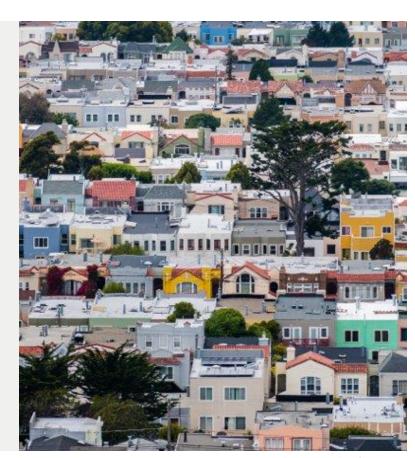
AREA PLANS & ELEMENTS PROPOSED FOR UPDATES

Goals:

- Update language to reflect dynamic and evolving neighborhoods, moving away from static conditions while respecting community context.
- Acknowledge meeting our needs requires some changes, including taller and denser buildings in some places, in keeping with urban design principles.

Example:

- **Existing Language:** "Preserve" existing height, scale, and character.
- **Updated Language:** "Recognize" and "consider" existing context.





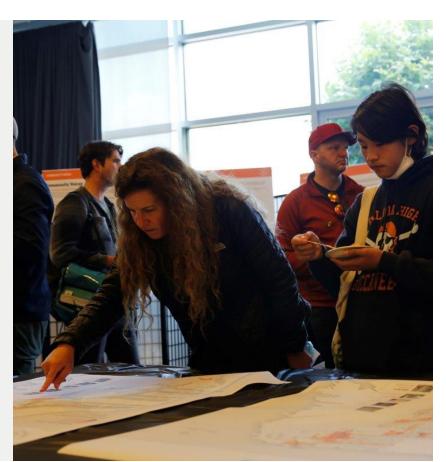
Local Coastal Program (LCP): Two-part policy and regulatory document required by the CA Coastal Act that establishes policies for SF's Coastal Zone.

- Implementation Plan regulates development within the Coastal Zone.
- 2. Land Use Plan sets policy for the Coastal Zone. The Western Shoreline Area Plan (WSAP) of the General Plan serves as the City's Land Use Plan.
 - Because the General Plan Amendments include amendments to the WSAP, these are amendments to the Land Use Plan of the LCP

Source: Western Shoreline Area Plan Family Zoning Plan | 29

Legislation Next Steps

- **September 11th:** Planning Commission Adoption
 - 20-day notification period begins August 22nd
 - 90-day CPC Review ends September 22nd
- October to November: Board of Supervisors **Adoption**
 - Land Use & Transportation Committee, then Full Board
- January 31, 2026: State deadline for adoption



Thank you!



http://sfplanning.org/rezoning-events



sf.housing.choice@sfgov.org



Art by Michelle McNeil, Human Rights Commission

WHEN I BECOME A SENIOR CITIZEN I WANT TO BE ABLE TO STAY IN SF

