INTERAGENCY PLAN IMPLEMENTATION COMMITTEE

ANNUAL REPORT JANUARY 2018

San Francisco Planning Department
Citywide Policy Planning
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**Visitacion Valley**

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**Appendix 1. Article 36 Community Improvements Area Plans and Programs**

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INTRODUCTION

The Interagency Plan Implementation Committee (IPIC) is comprised of City staff members from various City Departments who are collectively charged with implementing capital improvements in connection with six Area Plans: Eastern Neighborhoods (comprised of separate Area Plans for East Soma, Western Soma, Mission, Central Waterfront, and Showplace Square / Potrero), Market Octavia, Rincon Hill, Transit Center District, Balboa Park and Visitacion Valley (including the Executive Park Subarea Plan, the Schlage Lock Master Development, and the Sunnydale HOPE SF master plan project). Developments within these area plan boundaries are required to pay impact fees specific to the respective Plan geographies. As the Area Plans were created to encourage and guide additional development, the capital projects associated with them are to serve the new growth. In general, each Plan Area funds projects under the following five categories: (1) Transit, (2) Complete Streets, (3) Recreation and Open Space; (4) Child Care, and (5) Administration.

The IPIC was created “to provide mechanisms that will enhance the participation in the preparation and implementation of the Community Improvements Plans and Implementation Programs by the various City departments, offices, and agencies that will be responsible for their implementation and provide a means by which the various parties interested in realization of the Community Improvements Plans and Implementation Programs can remain informed about and provide input to and support for their implementation.”

The IPIC makes recommendations for Area Plans with respect to capital project implementation, funding and programming, intra-departmental collaboration, coordinates with the Area Plans’ Citizen Advisory Committees (CACs), and produces this annual report. The IPIC is chaired by Planning Department and includes representatives from the Municipal Transportation Agency (MTA), Department of Public Works (DPW), Recreation and Parks Department

MAP OF PLAN AREAS

1 Article 36.2, Administrative Code. See attachment one for a full Copy of the Article 36 of the Administrative Code.
The goals of the IPIC annual process include:

1. Identify all funding sources for infrastructure projects to serve the impacts of new growth in Area Plans.

2. Program expected revenues over 10 years, including revenue generated from development impact fees, so that priority plan area capital projects can be completed.

This report serves as the annual progress report required by Administrative Code Article 36.4.2

**IPIC Budget Cycle Process**

Each year, the IPIC updates capital plans for each Area Plan and make recommendations for impact fee expenditure. This section briefly discusses the IPIC process and coordination with the city budget cycle.

Each summer, the Planning Department generates updated development impact fee projections based on known development projects and an assumed rate of planned growth. The updated projections provide a working ‘budget’ for each area plan. The IPIC and the CACs review the previous year’s Board endorsed capital plan and updated impact fee projections. The IPIC then updates the status of ongoing projects, grants, and future projects.

Over the fall, the IPIC and the CACs (or other means of community input) develop an area-specific expenditure plans for each plan area through an iterative process. The community provides recommendations regarding community priorities. The IPIC provides input on project readiness and the next steps to move community priorities forward. The expenditure plans are fiscally constrained by projected revenue for each area.

Every other year, the expenditure plans and related mini-capital plans for each area are incorporated into the City’s 10 Year Capital Plan. Staff presents the IPIC recommendations annually to the Capital Planning Committee, Planning Commission, and Land Use and Transportation Committee of the Board of Supervisors. These hearings are generally held before agencies submit their budgets for Board of Supervisor approval.

Upon agency budget approval, impact fee funds can be drawn for projects identified in the IPIC report as funds become available.
IPIC PROCESS

JULY–AUG

Previous Year’s Revenue Projections → Pipeline → Revised Revenue Projections for Current Cycle → +/- $5

Previous Year’s 5-Year Expenditure Plan → +/- $$ → Consultation: CACs → Consultation: Agencies

SEPT–OCT

New 5-Year Expenditure Plan → CAC Endorsement → IPIC Endorsement → Capital Planning Committee

NOV–DEC

Capital Planning Database → FY 18 and FY 19 Agency Budgets → Implementation
AREA PLAN REPORTS

The following Chapters provide summaries each Plan Area. Each of these Chapters provides a brief description of highlights from the previous year, a five-year expenditure plan related to Area Plan fee revenue, a map of capital projects, and a list and description of capital projects moving forward.
**BALBOA PARK**

**Background and Highlights**

The Balboa Park Station Area Plan was adopted in the spring of 2009. The plan calls for a number of major transportation and public realm infrastructure improvements and 1,780 new housing units. With few of those units built or proposed, the Planning Department projects approximately $2,720,000 in impact fee revenue in the Plan Area through Fiscal Year 2023.

The plan is not expected to generate a significant amount of impact fee revenue in the next five years for two reasons. First, a significant majority of expected new development is proposed on publicly-owned land, which prioritizes affordable housing. Second, the plan area contains generally few privately-owned developable sites. The current projections are based both on actual development projects in the pipeline and expected additional development project in future years.

Despite the minimal impact fees, the Balboa Park Station Area continues to be in great need of safety, access and mobility improvements for pedestrians, cyclists and transit riders - particularly along the Ocean and Geneva Corridor. To that end, several transportation projects were recently completed while still more are in planning. In addition to transportation projects, the City College Facilities Master Plan, the Balboa Reservoir, and the Upper Yard project are all in planning.

The Balboa Park Mini Capital Plan, which includes an exhaustive list of all known proposed capital projects that further the Balboa Park Plan, identifies a $43,931,000 funding gap. This funding gap is reduced to $15,500,000, when the list of project is constrained to only those that are specifically identified in the Balboa Park Plan.

Due to the several ongoing planning efforts and projected funding needs beyond the scale of projected impact fees, the IPIC has been allocating enhancement funds to close funding gaps and complete agency projects that further the goals of the area plan.

**COMPLETED PROJECTS**

» The Balboa Park Station Muni Metro platform and eastside walkway, providing direct access to the platform, were completed in 2017.

» Several Balboa Park Station Area and Plaza improvements were completed in 2016 and 2017. In addition to the new, accessible Muni metro platform and replacement track, SFMTA added flashing beacons, signal upgrades and pedestrian crossings, widened sidewalks, transit lanes, and a landscaped median along Geneva Avenue. In prior years, SFMTA installed real-time transit arrival signs, signal-protected pedestrian crossings and other improvements in the Station Area. (Map No. 1)

» Unity Plaza, adjacent to the City College Bus Terminal, opened in 2016. The plaza is landscaped with trees, benches, lighting, and special paving. It includes a play structure and pedestrian connection to City College. This project did not use impact fees. (Map No. 1)

» The Ocean & Geneva Corridor Design plan recommends streetscape improvements in the short-term along Ocean Avenue (west of Phelan) and in the long-term on Ocean and Geneva Avenues (east of Phelan). The short-term improvements, including pedestrian seating, new trees, greening, and new sidewalk surfaces were completed in 2016. This project did not use impact fees. (Map No. 2)

» Supervisor Yee’s office, in coordination with DPW, the SFPUC and the Library completed the Ingleside Library Garden project in 2015, behind the library at Ocean and Plymouth Avenues. The pocket park includes a variety of interactive play areas and seating. This project did not use impact fees. (Map No. 3)

**TRANSPORTATION PLANNING PROJECTS**

» Pedestrian safety and access to Balboa Park Station continues to be one of the highest community priorities. The Ocean and Geneva Corridor Design from Phelan to San Jose, includes concept designs to improve pedestrian and bicyclist safety along Ocean Avenue; re-align the Ocean/Phelan/Geneva intersection; and add bike facilities, pedestrian bulbouts, trees, and lighting. Planning and implementing agencies will continue collaborating to secure capital funds for implementation (Map No. 2)

» The SFCTA and Caltrans are currently studying I-280 Interchange Modifications at Balboa Park, including potential traffic operations and impacts of southbound ramp alternatives at Ocean Avenue and of closing the northbound on ramp at Geneva Avenue.

» With the San Jose - Geneva Intersection Study, SFMTA is developing concepts for improved transit access and pedestrian safety at San Jose and Geneva. The study will complement BART’s Station Modernization, the Upper Yard and the Geneva Car Barn projects.

**DEVELOPMENT PLANNING PROJECTS**

» The Balboa Reservoir Site is a 17-acre parking lot owned by the SFPUC and leased to City College. It lies between
Ocean Avenue residences, City College, Riordan High School and the Westwood Park neighborhood. As part of San Francisco’s Public Lands for Housing program, a mix of affordable housing, market-rate housing and open space is planned for the site. A developer team was chosen and will begin a community design process in late 2017.

» MOHCD is working with SFMTA and BART to develop affordable housing on the Upper Yard of Balboa Park Station. A developer team was chosen in 2016, community design workshops took place in 2017. Preliminary designs include up to 120 units of affordable housing, ground floor commercial and community serving spaces. The design and development process will continue into 2018.

» The City College Facilities Master Plan provides a strategy for facilities improvement, renovation, replacement, and new construction over the next 10 years in order to support the Education Master Plan. Public meetings and ongoing dialogue will continue in 2018.

» In 2004, SFMTA transferred ownership of the Geneva Car Barn to the Recreation and Park Department. The Recreation and Parks Commission approved a $3M bond to rehabilitate the Geneva Car Barn and Powerhouse, bringing the total amount of renovation funds to $11M. In partnership with the non-profit Friends of the Geneva Office Building & Powerhouse and the Community Arts Stabilization Trust (CAST), RPD will restore the car barn into an arts space. The Recreation and Parks Department is finalizing the design package in preparation for construction bidding in 2017/18. (Map No. 6)
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Balboa Park Pipeline

Residential Pipeline
Net Units
- < 13
- 13 – 100
- 101 – 500
- > 500

Commercial Pipeline
Net Gross Square Feet
- < 10,000
- 10,000 – 100,000
- 100,001 – 1,000,000
- > 1,000,000
Balboa Park Projects

1. Unity Plaza
2. Ocean & Geneva Corridor Design
3. Ingleside Library Garden
4. Lee Avenue and Brighten Avenue Extension Plazas
5. Balboa Park Station Area and Plaza improvements
6. Geneva Car Barn
BALBOA PARK

1. Unity Plaza Steps
2. Ocean Avenue Streetscape
3. Unity Plaza Play Structure
4. Ocean Avenue Streetscape, including widened sidewalks, buffered bike lanes, additional trees and planted medians

Photo credits: Jeremy Shaw, SF Planning
EASTERN NEIGHBORHOODS

Background and Highlights
The Eastern Neighborhoods (EN) Area Plan, adopted in early 2009, provided new land use policies and regulations that, among other things, preserved land specifically for production, distribution and repair uses (PDR), opened up previously industrial neighborhoods to mixed use development, and set forth policies that require new mixed use and residential neighborhoods be developed as complete neighborhoods.

According to the Eastern Neighborhoods Monitoring Report, 1,400 units and 460,000 square feet of non-residential use have been completed since 2011; an additional 11,700 units and 4,900,000 square feet of non-residential are in the current development Project pipeline.

The original approvals for the Plan included an implementation document that laid out the types of infrastructure improvements that should be pursued along with suggested sources of funding. The Plan included the establishment of the Eastern Neighborhoods Infrastructure Impact Fee, as a key funding mechanism. The Implementation Document projected that impact fees would only cover a third of costs for growth-serving capital projects.

Unlike other Area Plans, which included specific lists of capital improvements, the EN Area Plans identifies capital projects on a much more conceptual and programmatic level. For example, the Implementation Document established the goal of constructing one new park and rehabilitating an existing park in each of the EN Neighborhoods.

To further identify and define capital projects, the Planning Department has published several implementation plans. These Plans include The Mission District Streetscape Plan, the Showplace Square Open Space Plan, EN Trips, and is currently completing the Central Waterfront / Dogpatch Public Realm Plan.

On top of these Plans, the Planning Department entered into an MOU with DPW, SFMTA, and Rec and Park, in part, to assure the delivery of a small set of priority projects. The list of Infrastructure Projects below include indications of which are Priority Projects. The MOU stipulates that 80 percent of impact fee revenue be spent on the priority projects until they are fully funded.

Because capital improvements were described at a fairly high level in the initial Eastern Neighborhoods approvals, Planning works with the implementing agencies, the CAC, and community to identify and prioritize projects on an ongoing basis. As impact fees are only expected to fund roughly a third of project costs, staff is constantly trying to find ways to fund the rest.

In the next five years, the City expects to collect about $70 million in impact fees.

ONGOING PLANNING - CENTRAL SOMA

In the next year, the Planning Commission and Board of Supervisors are expected to take action on the Central Soma Plan. The Central Soma Plan proposes to enable greater development potential within the portions of South of Market in close proximity to the Central Subway alignment. The Plan’s approval would include new zoning, public realm improvements and a community benefits package that would be implemented through new development requirements and fees. Staff projects that the Plan will result in a net gain of 35,000 jobs and 5,000 housing units above what would currently be created under existing zoning. New requirements and fees associated with the Plan are expected to result in $2 billion in public benefits to serve the neighborhood.

In the year ahead, Planning will be working with IPIC to integrate the Central Soma Public Benefits Plan into the overall IPIC Program.

ONGOING PLANNING - CENTRAL WATERFRONT / DOGPATCH PUBLIC REALM PLAN

Planning staff is completing work on the Central Waterfront / Dogpatch Public Realm Plan. As mentioned above, because the overall Eastern Neighborhoods Plan discusses public benefits on a very programmatic level, the Planning Department has been following up on subsequent efforts to more fully flesh out and define community improvements for each of the neighborhoods. The Dogpatch Public Realm Plan will include an analysis of the neighborhood’s open space and streetscape needs. For the Complete Streets portion of the Public Realm Plan, SF Public Works will work with the community to further defining project scopes and prioritize improvements for implementation.

EASTERN NEIGHBORHOODS CITIZEN ADVISORY COMMITTEE (EN CAC)

The EN CAC started meeting on a monthly basis in October 2009. The CAC is comprised of 19 members of the public appointed by the Board of Supervisors or the Mayor. The CAC focus on implementation of the Eastern Neighborhoods Implementation Program and priority projects. In November 2017 the Eastern Neighborhoods CAC voted to support the IPIC’s Capital Plan.
By Motion No. 2017-11-03, the CAC endorsed the 2019-2028 EN IPIC Expenditure Plan.

COMPETED INFRASTRUCTURE PROJECTS

Since the adoption of the Eastern Neighborhoods Plan, the following infrastructure projects that were anticipated by the Plan, have been completed:

» **Phase I of the Soma Alley Improvement Projects.** DPW has completed the first phase of the Soma Alley Improvement Projects. These improvements included traffic calming and pedestrian improvements on Harriet Street (Folsom Street to Howard Street), Harriet Street (Folsom Street to Howard Street), Moss Street (Folsom Street to Howard Street), Russ Street (Folsom Street-Howard Street), Natoma Street (6th Street to7th Street), Minna Street (6th Street to 7th Street),

» **Phase II of the Soma Alley Improvements.** As the second phase of the Soma Alley Streetscape Project DPW improved Minna and Natoma Streets from 6th to Mary St; Tehama, Clementina, Shipley and Clara Streets from 6th to 5th Streets with traffic calming and pedestrian improvements.

» **Victoria Manolo Draves Mid-Block Crossing.** Pedestrian signal between 6th and 7th Streets at Victoria Manalo Draves Park was completed by DPW. This was identified as a priority project for Eastern Neighborhoods implementation.

» **Bryant Street Improvements.** Traffic calming and greening on Bryant Street between 26th Street and Cesar Chavez Streets has been completed per the Mission District Streetscape Plan.

» **Folsom Street (Mission District) Improvements.** A road diet reducing the travel lanes to one in each direction, establishing bike lanes, and bus bulb-outs and other pedestrian amenities between 13th Street and Cesar Chavez Street has been completed per the Mission District Streetscape Plan.

» **San Francisco Bicycle Plan Improvement.** New Class II and III bike facilities have been established throughout the Eastern Neighborhoods including but not limited to: Folsom Street (between Division and 15th Street, 23rd Street between Potrero and Kansas Streets, Kansas Street between 23rd Street and 26th Street, Cesar Chavez between Highway 101 and 3rd Street. Class III facilities have been established on Indiana between Mariposa and 26th Street, and Illinois between Mariposa and Illinois Street.

» **7th and 8th Streets.** As envisioned by EN Trips, 7th and 8th Streets the streets have been restriped with reduced travel lanes and more robust protected bike lanes with stripped buffers.

» **Phase I Street Improvements on Folsom and Howard Streets.** As an initial phase in the reconfiguration of Folsom and Howard Streets as envisioned by EN Trips, the streets have been restriped with reduced travel lanes and more robust protected bike lanes with stripped buffers. Additional intermediate improvements are now being implemented to include bus boarding islands, parking protected bike lanes and other safety improvements.

» **Potrero Kids Daycare Center.** A daycare center at the Potrero Launch development project was established through an in-kind agreement and opened two years ago.

» **Brannan Street Wharf.** Located on The Embarcadero Promenade between Pier 30-32 and Pier 38, the Brannan Street Wharf is a new 57,000 square foot public park over the water and parallel to the Embarcadero Promenade, the park was completed by the Port in the summer of 2013.

» **Cesar Chavez Street Streetscape Improvements.** The Cesar Chavez Street project, which included wider planting medians, bike lanes, corner bulb-outs featuring storm water features between Hampshire and Guerrero Streets was completed two years ago.

» **24th Street Bart Plaza.** The southwest 24th Street Bart Plaza was completed as anticipated by the Mission District Streetscape Plan.

» **14-Mission Street Muni Forward Project.** As part of the Muni Forward program, SFMTA installed a wide range of transit improvements along Mission Street for the 14-Mission Rapid bus line. Improvements include, but will not be limited to new bus and pedestrian bulb outs, reconfiguration of bus stops, priority lanes and signal timing, among other improvements.

» **13th Street Bicycle Improvements.** Parking protected bikeway has been installed along 13th Street / Division Street between Townsend Street and Folsom Street along with intersection improvements at 9th Street and the Townsend / Division / 8th Street circle.
**PROJECTS UNDERWAY**

Other projects, which are funded through other sources and are completing design or are under construction, include:

» **Crane Cove Park.** Located within Pier 70 has completed its planning and design has been partially funded by the 2008 and 2012 Park Bonds. Its current funding includes community planning, design and construction for Phase I. Construction is to begin at the beginning of 2016.

» **Vision Zero Streetscape Improvements.** As part of the City’s Vision Zero effort, MTA, DPW are making pedestrian-related improvements identified as part of the City’s high-injury corridors network. This project will design and implement pedestrian safety improvements at the following eleven intersections: Howard and 6th; Mission and 6th, 7th, 9th, 13th, 14th, 16th, 18th, 19th, 22nd; and South Van Ness and 16th. Proposed improvements include three painted safety zones, seven temporary medians, four turn prohibitions, one protected left turn pocket, four leading pedestrian intervals, three daylighting locations, seven signal timing changes, and seven locations with reduced lane widths.

» **6th Street.** The Streetscape Project on 6th Street includes widened sidewalks and bulbouts, increased traffic signals and painted crosswalks, reduction in travel lanes along some segments, and landscaping and lighting improvements throughout.

» **5th Street.** Because 5th Street is considered a "high-injury corridor", streetscape improvements along 5th Street are proposed to emphasize pedestrian and bicycle safety and comfort. Improvements may include dedicated bicycle facilities in both directions on 5th Street between Market and Townsend Streets, pedestrian improvements at high injury intersections, traffic signal upgrades, loading zone changes and transit improvements for the 27-Bryant. Construction for near-term improvements is expected for 2018 and for long-term improvements in 2019.

» **11th Street Improvement Project.** The 11th Street improvement Project proposes to enhance the overall safety of 11th Street from Market Street to Division Street by providing buffered bike lanes, improved crossings, and transit connections.

» **Brannan Street Improvements.** Improvements along Brannan Street may include improved intersections, new bike lanes, traffic lane reduction (with addition of turn lane) and signal timing changes. Improvements will be coordinated with street repaving and sewer line and other below grade infrastructure improvements.
### Eastern Neighborhoods  
**IPIC Expenditure Plan - January 2018**

<table>
<thead>
<tr>
<th>#</th>
<th>Project Description</th>
<th>Responsible Agency</th>
<th>FY 17 (APPROP.)</th>
<th>FY 18 (CURRENT YEAR)</th>
<th>FY 19 (BUDGET YEAR)</th>
<th>FY 20</th>
<th>FY 21</th>
<th>FY 22</th>
<th>FY 23</th>
<th>FY 19-2023</th>
<th>FY 24-2028</th>
<th>FY 2023-2028</th>
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* SNR of $1.639M in FY 18 proposed to go to Treat Plaza  
* $650K of $1.639M in FY 18 proposed to go to funding gap for 22nd Street

### Recreation and Open Space

<table>
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<tr>
<th>#</th>
<th>Project Description</th>
<th>Responsible Agency</th>
<th>FY 17 (APPROP.)</th>
<th>FY 18 (CURRENT YEAR)</th>
<th>FY 19 (BUDGET YEAR)</th>
<th>FY 20</th>
<th>FY 21</th>
<th>FY 22</th>
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## Eastern Neighborhoods  
**IPIC Expenditure Plan - January 2018**

### Category Balance Per Year

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<th>Category / Line Item</th>
<th>THROUGH FY 17 (APPROP)</th>
<th>FY 18 (CURRENT YEAR)</th>
<th>FY 19 (BUDGET YEAR)</th>
<th>FY 20</th>
<th>FY 21</th>
<th>FY 22</th>
<th>FY 23</th>
<th>FY 19-FY23 THROUGH FY23</th>
<th>FY24-FY28 THROUGH FY28</th>
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<td>$3,078,000 $</td>
<td>$2,048,000 $</td>
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<tr>
<td>57 Expenditure</td>
<td>$3,323,000 $</td>
<td>$2,000 $</td>
<td>$1,323,000 $</td>
<td>$511,000 $</td>
<td>$129,000 $</td>
<td>$- $</td>
<td>$511,000 $</td>
<td>$3,323,000 $</td>
<td>$2,000 $</td>
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<tr>
<td>58 DHS</td>
<td>$1,487,000 $</td>
<td>$1,584,000 $</td>
<td>$1,097,000 $</td>
<td>$516,000 $</td>
<td>$129,000 $</td>
<td>$- $</td>
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<td>59 Potrero Launch Childcare Center (In-Kind)</td>
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<td>$- $</td>
<td>$1,916,000 $</td>
<td>$516,000 $</td>
<td>$129,000 $</td>
<td>$- $</td>
<td>$516,000 $</td>
<td>$1,916,000 $</td>
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### Program Administration

<table>
<thead>
<tr>
<th>Category / Line Item</th>
<th>Revenue</th>
<th>Expenditure</th>
<th>Category Cumulative Balance Per Year</th>
<th>Annual Surplus (Deficit)</th>
<th>Total Expenditures</th>
<th>IN-KIND</th>
<th>Admin Transfer to Programs</th>
<th>Revenue Totals</th>
<th>Expenditure Totals</th>
<th>Total Expenditures</th>
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<tr>
<td>62 Revenue</td>
<td>$3,082,000 $</td>
<td>$1,931,000 $</td>
<td>$1,151,000 $</td>
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<td>$3,082,000 $</td>
<td>$1,931,000 $</td>
<td>$1,151,000 $</td>
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<tr>
<td>63 Expenditure</td>
<td>$3,999,000 $</td>
<td>$1,059,000 $</td>
<td>$2,940,000 $</td>
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<td>$- $</td>
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<tr>
<td>64 Admin DCP</td>
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<td>$- $</td>
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<td>$- $</td>
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<td>$2,204,000 $</td>
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<td>$1,145,000 $</td>
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<tr>
<td>65 Admin Transfer to Programs</td>
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<td>$1,395,000 $</td>
<td>$- $</td>
<td>$1,395,000 $</td>
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### Total Balances

<table>
<thead>
<tr>
<th>Category / Line Item</th>
<th>THROUGH FY 17 (APPROP)</th>
<th>FY 18 (CURRENT YEAR)</th>
<th>FY 19 (BUDGET YEAR)</th>
<th>FY 20</th>
<th>FY 21</th>
<th>FY 22</th>
<th>FY 23</th>
<th>FY 19-FY23 THROUGH FY23</th>
<th>FY24-FY28 THROUGH FY28</th>
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<tr>
<td>68 Revenue Totals</td>
<td>$60,615,000 $</td>
<td>$40,070,000 $</td>
<td>$23,504,000 $</td>
<td>$10,316,000 $</td>
<td>$7,709,000 $</td>
<td>$7,709,000 $</td>
<td>$7,709,000 $</td>
<td>$69,717,000 $</td>
<td>$178,402,000 $</td>
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<tr>
<td>69 Total Expenditures</td>
<td>$60,615,000 $</td>
<td>$40,070,000 $</td>
<td>$23,504,000 $</td>
<td>$10,316,000 $</td>
<td>$7,709,000 $</td>
<td>$7,709,000 $</td>
<td>$7,709,000 $</td>
<td>$69,717,000 $</td>
<td>$178,402,000 $</td>
</tr>
<tr>
<td>70 Annual Surplus (Deficit)</td>
<td>$(396,000) $</td>
<td>$(308,000) $</td>
<td>$(160,000) $</td>
<td>$(50,000) $</td>
<td>$(50,000) $</td>
<td>$(50,000) $</td>
<td>$(50,000) $</td>
<td>$(396,000) $</td>
<td>$(396,000) $</td>
</tr>
<tr>
<td>72 Cumulative Surplus (Deficit)</td>
<td>$(396,000) $</td>
<td>$(308,000) $</td>
<td>$(160,000) $</td>
<td>$(50,000) $</td>
<td>$(50,000) $</td>
<td>$(50,000) $</td>
<td>$(50,000) $</td>
<td>$(396,000) $</td>
<td>$(396,000) $</td>
</tr>
</tbody>
</table>
Eastern Neighborhoods Projects

9. 16th Street Streetscape Improvements
10. 2nd Street Improvements
11. Folsom Street / Howard Street Improvements
12. 22nd Street Green Connections Improvements
13. Potrero Avenue Improvements
16. Ringold Alley Improvements
24. Bartlett Street / Mission Mercado Improvements
25. Central Waterfront Short Term Improvements (Bridge Lighting)
27. The Loop Street and Open Space
28. Central Waterfront/Dogpatch and Showplace Potrero Streetscapes
33. Chan Kaajal Park (17th and Folsom)
34. South Park Rehabilitation
35. Franklin Square Par-Course
37. Potrero Recreation Center Trail Lighting Improvements
38. Gene Friend Park Rehabilitation
39. Mission Rec Center Rehabilitation
40. Jackson Playground Rehabilitation

41. Garfield Square Aquatic Center
42. Juri Commons
43. Jose Coronado Playground
44. 11th Street Park (New Soma Park)
45. Central Waterfront Recreation and Open Space
46. Esprit Park Rehabilitation
48. Community Challenge Grant
 a. Tunnel Top Park
 b. Angel Alley
 c. Connecticut Friendship Garden
 d. Fallen Bridge Park
 e. Potrero and Dogpatch Greening
50. Daggett Park
51. Dogpatch Part Plaza
52. Eagle Plaza
58. Potrero Kids Child Care Center

JANUARY 2018 IPIC ANNUAL REPORT
EASTERN NEIGHBORHOODS

1. Planned trail lighting at Potrero Recreation Center
2. Tunnel Top Park (CCG Recipient)
3. Dogpatch / Central Waterfront Public Realm Plan
4. Chan Kaajal Park (new park in the Mission)
5. Dogpatch Public Realm Plan workshop
EASTERN NEIGHBORHOODS

6. 16th Street Streetscape Project
7. Ringold Alley Improvements
8. South Park rehabilitation
9. Planned rehabilitation of Garfield Aquatic Center
10. 11th Street acquisition for new park in Soma
Eastern Neighborhoods
Project Descriptions

16TH STREET / 22-FILLMORE IMPROVEMENTS
(MAP / EXPENDITURE PLAN LINE ITEM NO 12)

Project Description:
The 16th Street Improvement Project envisions the transforma-
tion of the 16th Street corridor into a highly efficient transit corridor along with pedestrian and streetscape
improvements between Church Street and 3rd Street with
more intensive BRT-like improvements between Potrero
Avenue and 3rd Street. The project will be phased with
initial lane striping and improved service and later hard-
scape improvements that will include, but not be limited
to center running boarding islands, bus bulbs and other
landscaping and hardscaping.

Project Origin:
Original Eastern Neighborhoods Implementation Document,
EN Plan Area Infrastructure Maps, EN Trips. 16th Street is an
EN Priority Project.

Project Status and Delivery:
Increase service has been implemented. Hardscape improve-
ments are planned to commence 2018 and be complete by
2020.

Total Costs:
Approximately $70 million

IPIC Funds:
$21.4 million total; $2,224,000 in FY 19

RINGOLD ALLEY IMPROVEMENTS
(MAP / LINE ITEM NO. 15)

Project Description:
Ringold Alley Improvements between 8th Street and 9th
Street include enhanced lighting, landscaping, paving,
furnishings, and integrated public art. The Project celebrates
and memorializes the history of the LGBT community in
South of Market.

Project Origin:
The Western SOMA Implementation Document; The Soma
Neighborhood Transportation Plan.

Project Status and Delivery:
Complete

Total Costs:
Approximately $2 million

IPIC Funds:
$1.8 million through an In-Kind Agreement

POTRERO AVENUE STREETSCAPE (MAP / EXPENDITURE PLAN LINE ITEM NO. 17)

Project Description:
The Potrero Avenue project includes, but is not limited to,
roadway repaving, new transit only lanes, protected bike
lanes, widen sidewalks, corner bulbouts, street trees and
other landscaping and amenities.

Project Origin:
EN Area Plan Implementation Maps

Project Status and Delivery:
Under Construction

Total Costs:
Approximately $19.8 million

IPIC Funds:
$1.4 million in FY 17 and prior

FOLSOM STREET / HOWARD STREET STREETSCAPE PROJECT (MAP / EXPENDITURE PLAN LINE ITEM NO. 23)

Project Description:
The proposal is to reconstruct Folsom and Howard Street as
“complete streets” between 2nd Street and 13th Streets.
Project features establishing robust bicycle facilities,
expanding sidewalks, and providing new landscaping.

Project Origin:
The Western SOMA Implementation Document; The Soma
Neighborhood Transportation Plan.

Project Status and Delivery:
Environmental Review is expected to be completed by
winter 2018. Community engagement and design has been
occurring this past year and will continue through early

Total Costs:
TBD

IPIC Funds:
$9.2 million are programmed from FY 19 through FY 23,
with $4.9 million budgeted for FY 19. For FY 18 and FY 19, costs may cover any aspect of design, engineering or construction. A total IPIC appropriation is $27 million.

22ND STREET GREEN CONNECTIONS (MAP / EXPENDITURE PLAN LINE ITEM NO. 24)

Project Description:
Streetscape improvements along 22nd Street in the Dogpatch neighborhood between Illinois Street and Pennsylvania includes new lighting, paving, corner bulb-outs, drought tolerate landscaping, and special cross walk treatments.

Project Origin:
EN Area Plan Implementation Maps; Green Connections Plan

As a “Green Connections” project, the streetscape improvements highlight the streets connection to open space and parks and include ecological features. This Project is rooted in a community initiated and sponsored streetscape plan.

Project Status and Delivery:
Construction planned to begin summer 2018 and be complete by summer 2019

Total Costs:
Approximately $4.4 million

IPIC Funds:
$3.8 million (including $650 thousand from the Pedestrian and Bicycle Enhancement Fund) ; Funds appropriated in 2017 and Prior

2ND STREET IMPROVEMENTS (MAP / EXPENDITURE PLAN LINE ITEM NO. 13, 25 AND 26)

Project Description:
The project, located on Second Street between Market and King streets, will include: widened sidewalks between Harrison and Townsend streets; one-way cycle track bicycle facilities in the northbound and southbound directions; transit boarding islands at most transit stops along with planted medians; Americans with Disabilities Act (ADA)-compliant curb ramps; new street trees; site furnishings (trash receptacles, bike racks, benches, and pedestrian lighting); upgrades to the traffic signal system; and a repaved street, curb-to-curb.

Project Origin:
EN Area Plan Implementation Maps

Project Status and Delivery:
Construction planned to begin summer 2017 and be complete by 2019

Total Costs:
Approximately $13 million

IPIC Funds:
$4 million are proposed for IPIC funding in FY 18 for streetscape elements within the Eastern Neighborhoods boundaries.

BARTLETT STREET STREETSCAPE IMPROVEMENTS (MAP / EXPENDITURE PLAN LINE ITEM NO. 27)

Project Description:
The Barlett Streetscape Project (aka the Mission Mercado Community Market project) includes the construction of sidewalk widening, shared public ways, landscaping and the installation of pergola market structures along Bartlett Street between 22nd Street and 23rd Street.

Project Origin:
Mission District Streetscape Master Plan. The Project was envisioned to both facilitate the Mission Mercado Public Market and create a plaza-like space on this underutilized block of Bartlett Street.

Project Status and Delivery:
Complete (2016)

Total Costs:
Approximately $2,000,000

IPIC Funds:
No IPIC project funds were used. Planning Department administrative funds contributed to final design.

PEDESTRIAN, BICYCLE, AND STREETSCAPE ENHANCEMENT FUND (EXPENDITURE PLAN LINE ITEM NO. 29)

Project Description:
This fund was created to enable flexible, nimble, and strategic spending of Eastern Neighborhood transportation dollars in the short term,. The funds are to provide Public Works access to funds that can fill the last gaps of projects and/or to prioritize Eastern Neighborhood projects above others for implementation.

Project Origin:
IPIC
Project Status and Delivery:
Funds are available to streetscape, bike and pedestrian projects upon request and after consultation with IPIC and the EN CAC. Eligible project could include, but would not be limited to streetscape projects that are being identified in the Central Waterfront Dogpatch Public Realm Plan. $650,000 of this fund will go toward 22nd Street as described above; $989,000 will go toward Treat Plaza.

Total Costs:
$2,939,000 total; $1,639,000 in FY 19

IPIC Funds:
$2,939,000 total

**CHAN KAAJAL PARK (17TH STREET AND FOLSOM STREET) (MAP / EXPENDITURE PLAN LINE ITEM NO. 35)**

Project Description:
This new .8 acre park located at 17th and Folsom Street in the Mission District includes a children’s play area, demonstration garden, outdoor amphitheater, and seating among other amenities.

Project Origin:
Original Implementation Document (this document promised one new park in each of the EN Neighborhoods); EN Area Plan Implementation Maps; this is a Priority Project

Project Status and Delivery:
Complete

Total Costs:
$5,500,000

IPIC Funds:
$3,120,000 appropriated in 2016 and prior

**DAGGETT PLAZA PARK (MAP / EXPENDITURE PLAN LINE ITEM NO. 36)**

Project Description:
This new .9 acre park located in the previous Daggett Street right-of-way between 16th Street and 7th Street includes a large unprogrammed lawn area, architectural features that double as play and sitting areas, fenced-off dog run, and public art among other features.

Project Origin:
Original Implementation Document (the document promised one new neighborhood in each of the EN Neighborhoods); EN Area Plan Implementation Maps; Showplace Square Open Space Plan; this is a Priority Project.

Project Status and Delivery:
Complete

Total Costs:
$5,500,000

IPIC Funds:
$2,300,000 through an in-kind

**SOUTH PARK (MAP / EXPENDITURE PLAN LINE ITEM NO. 37)**

Project Description:
The complete rehabilitation of park includes a variety of different programmatic spaces, including a children’s play area, a large open meadow, plazas of varying scales, and a variety of areas designed for sitting and/or picnicking to increase park capacity.

Project Origin:
Original Implementation Document (the document promised one rehabilitated park in each of the EN Neighborhoods)

Project Status and Delivery:
Complete

Total Costs:
$3,000,000

IPIC Funds:
1,500,000 appropriated prior to 2017

**FRANKLIN SQUARE**

Project Description:
The project is to construct new fitness equipment, ADA, drainage, and lighting improvements.

Project Origin:
The EN CAC requested Rec and Park identify and implement a set of smaller park projects that could be implemented quickly.

Total Costs:
$210,000

IPIC Funds:
$210,000
POTRERO RECREATION CENTER

Project Description:
The project is to provide a safe well-lit trail from Missouri Street through the park to Wisconsin Street. The project also includes a full renovation of the natural turf ball fields, new field furnishings, ADA upgrades, irrigation and grading work for drainage improvements.

Project Origin:
The EN CAC requested Rec and Park identify and implement a set of smaller park projects that could be implemented quickly.

Total Costs:
$4,080,000

IPIC Funds:
$1,080,000 total; $900,000 in FY19

GENE FRIEND / SOMA RECREATION CENTER
(MAP / EXPENDITURE PLAN LINE ITEM NO. 43)

Project Description:
Gene Friend / Soma Recreation Center is located at Folsom Street and 6th Street, and is largely comprised of a single-story recreational facility. The proposal is to demolish the existing structure and construct a three story recreational center in its place and make additional improvements to the outdoor portions of the site.

Project Origin:
Original Implementation Document (the document promised one rehabilitated park in each of the EN Neighborhoods)

Project Status and Delivery:
under development

Total Costs:
$30,000,000

IPIC Funds:
$2.8 million FY18 and prior

MISSION RECREATION CENTER
(MAP / EXPENDITURE PLAN LINE ITEM NO. 44)

Project Description:
Located on a through block facing both Harrison Street and Treat Avenue between 20th and 21st Street, the facility includes an interior gymnasium and fitness center, along with an outdoor playground located in an interior courtyard. Recreation and Park staff is planning for a major renovation and reconfiguration of the facility that could relocation of the play equipment, and expand the sports courts.

Project Origin:
Original Implementation Document (the document promised one rehabilitated park in each of the EN Neighborhoods)

Project Status and Delivery:
Under Development

Total Costs:
TBD

IPIC Funds:
$3,740,000 total; $1,800,000 in FY 20 (note: $1,800,000 has been moved out to FY21 from previously proposed FY19)

JACKSON PLAYGROUND
(MAP / EXPENDITURE PLAN LINE ITEM NO. 45)

Project Description:
Located at the southern foot of Potrero Hill, Jackson Playground features a clubhouse, children’s play area, picnic areas, tennis court, basketball court and two ball fields. Recreation and Park staff is currently working with the community and local developers to scope a full rehabilitation of the park, which could potentially include relocating the clubhouse, adding a gymnasium with indoor basketball, reconfiguring the space.

Project Origin:
Original Implementation Document (the document promised one rehabilitated park in each of the EN Neighborhoods)

Project Status and Delivery:
Under Development

Total Costs:
TBD

IPIC Funds:
$1,640,000 FY 17 and prior; (IPIC contribution to act as seed funds for later additional funds)

GARFIELD SQUARE AQUATICS CENTER
(MAP / EXPENDITURE PLAN LINE ITEM NO. 46)

Project Description:
The project includes the full rehabilitation of the pool into a higher capacity Aquatics Center, which, besides refurbishing the pool, would also include adding additional amenities for a wider range of users such a multi-purpose room. Other possible improvements could include a redesign of the pool.
DOGPATCH ART PLAZA (MAP / EXPENDITURE PLAN LINE ITEM NO. 49)

Project Description:
Located at the dead-end portion of 19th Street just west of Indiana Street and east of the I-280, the completed project consists of an 8,000 square foot level plaza designed to accommodate special events and rotating art exhibits, Indiana Street bulb-outs, cafe and other movable seating, and bleacher seating.

Project Origin:
Proposed by Build Inc. developer of the adjacent 650 Indiana Street development project.

Project Status and Delivery:
Complete

Total Costs:
$1,500,000

IPIC Funds:
$850,000 through an In-Kind Agreement

JURI COMMONS (MAP / EXPENDITURE PLAN LINE ITEM NO. 47)

Project Description:
The project is to rebuild the existing playground on this small park located within an old railroad right of way.

Project Origin:
Recreation and Park Staff recommendation is response to CAC request to identify small near-term open space projects.

Project Status and Delivery:
The project will begin the planning phase in summer 2017.

Total Costs:
$825,000

IPIC Funds:
$825,000 in FY 18 and prior

JOSE CORONADO PLAYGROUND (MAP / EXPENDITURE PLAN LINE ITEM NO. 48)

Project Description:
The proposal is to resurface the courts and provide more inviting fencing for the park.

Project Origin:
Recreation and Park Staff recommendation in response to CAC request to identify small near-term open space projects.

Project Status and Delivery:
The project will begin planning when funding and RPD project management staffing are available, likely FY 20.

Total Costs:
TBD

IPIC Funds:
$1,869,000 (FY19 and FY20)
11TH STREET PARK (MAP / EXPENDITURE PLAN LINE ITEM NO. 51)

Project Description:
Recreation and Park executed a purchase and sale agreement to acquire 11th and Natoma, where they plan to build a new park.

Project Origin:
Original Implementation Document (the document promised one new neighborhood in each of the EN Neighborhoods);

Project Status and Delivery:
Site will be officially acquired in early 2018 with open space funds. Design and community engagement will start after acquisition using IPIC funds. Existing leases in the buildings extend to September 2021. The Depart plans to be ready to begin park construction shortly after expiration of the leases.

Total Costs:
$18,810,000

IPIC Funds:
$8,810,000 in FY 18 and prior

THE LOOP

Project Description:
The Loop project consists of a series of open space and streetscape improvements under and around Highway 101, 17th Street between Vermont and San Bruno. The first phase of the project will include two open space plazas at 17th and Vermont, and 17th and San Bruno along with streetscape improvements along 17th Street.

Project Origin:
Community sponsored and proposed project

Project Status and Delivery:
in design and engineering

Total Costs:
$3,573,000 (Phase I)

IPIC Funds:
$1,800,000 ($300K from FY17 Ped and Bike Fund)

ESPRIT PARK

Project Description:
Proposed improvements to Esprit Park include replacement of aging out trees, children’s play elements, upgrading or replacing the par course, drainage, irrigation, and ADA upgrades, and accommodations for dog play.

Project Origin:
Original Implementation Document (the document planned for one rehabilitation project and one new park in each of the EN Neighborhoods); Central Waterfront / Dogpatch Public Realm Plan

Project Status and Delivery:
Conceptual design complete is in process; community meetings are beginning spring 2018.

Total Costs:
[TBD]

IPIC Funds:
$4,218,000 FY18 and Prior (originally included as part of Central Waterfront Open Space Improvements)

CENTRAL WATERFRONT OPEN SPACE IMPROVEMENTS

Project Description:
This line item was created to set aside sufficient funds for Central Waterfront open space rehabilitation projects or new projects. Projects for which these funds could be used include, but are not limited to, Woods Yard, the Minnesota Grove, and Warm Water Cove.

Project Origin:
Original Implementation Document

Project Status and Delivery:
This line item was kept flexible to enable further scoping and prioritization with the community.

Total Costs:
[TBD]

IPIC Funds:
$2.78 million in FY 19 and FY 20
**DOGPATCH / CENTRAL WATERFRONT AND SHOWPLACE / POTRERO STREETSCAPE IMPROVEMENTS**

This IPIC line item was created to set aside funds for Central Waterfront and Showplace/Potrero streetscape projects. The Central Waterfront / Dogpatch Public Realm Plan will be complete early 2018 and will document the need for streetscape improvements throughout the Dogpatch neighborhood. As a next step, Public Works will work with the community on identifying and scoping projects for implementation. While funds within this project can also be spent on Showplace / Potrero street projects, IPIC and the CAC indicated a desire to have funds spent in Dogpatch as an initial priority given the readiness of Dogpatch projects.

**Project Origin:** Dogpatch / Central Waterfront Public Realm Plan; Showplace Square Open Space Plan

**Project Status and Delivery:** Public Realm Plan to be complete winter 2018

**total costs:** TBD

**IPIC Funds:**

$10,210,000 total; $6,405,000 in FY 19

**COMMUNITY CHALLENGE GRANT (MAP / EXPENDITURE PLAN LINE ITEM NO. 55)**

**Description:** The Eastern Neighborhoods Community Challenge Grant Program is modeled after the City Administrator’s Community Challenge Grant Program, encouraging community members to propose improvements public space and rights-of-way. This program was proposed by the EN CAC and is currently being implemented by the City’s Administrator’s Office. So far, three rounds of grants have been announced in the first two years of this programming, which include six community projects in Central Waterfront and Potrero Hill. These projects include:

- Tunnel Top Park
- Angel Alley
- Connecticut Friendship Garden
- Fallen Bridge Park
- Progress Park
- Dogpatch and Potrero Sidewalk Landscaping

**Project Origin:** EN CAC

**Project Status and Delivery:** Ongoing. One to two rounds of applications and grants are offered each year.

**Total Costs:** $200,000 / year

**IPIC Funds:** $200,000 / year

**CHILD CARE**

**Project Description:** The Eastern Neighborhood Plan calls for the construction of new childcare facilities to meet the needs of future residents and employees. To spend the funds, IPIC proposes to have the Human Services Agency work with childcare operators to identify new opportunities for childcare in the plan area and to develop new facilities. For example, for the Market Octavia Plan Area, the Child Care Facilities Interagency Committee has developed an RFA for Early Childcare Education providers specific to the Market Octavia funds. Funds will reside with the Low Income Investment Fund and will be distributed under a separate contract to qualified Early Childcare Education providers.

**Project Origin:** EN Implementation Document

**Project Status and Delivery:** Ongoing

**IPIC Funds:** $627,000 in FY19

**POTRERO KIDS CHILD CARE**

**Project Description:** A daycare center at the Potrero Launch development project was established through an in-kind agreement and opened two years ago. It provides 62 child care slots.

**Project Origin:** EN Implementation Document;

**Project Status and Delivery:** Complete $1,916,000
MARKET OCTAVIA

Background and Highlights

THE MARKET AND OCTAVIA PLAN AREA

The Market and Octavia Plan has been in effect since May 2007. The Plan envisions a neighborhood that functions holistically as a truly urban place by providing mixed-use infill development and affordable housing, buildings and open spaces that foster a unique sense of place, and a street and public realm experience that is inviting to pedestrians and cyclists and provides balanced transportation options.

The Plan included zoning actions to encourage the development of mixed-use infill projects. From 2008 through the end of 2016, nearly 2,700 net new units have been added in the Plan Area; of these, about 700 units are affordable Below Market Rate (BMR) rental or ownership units, representing roughly 25 percent of new units delivered to date. Another fifty-seven development projects, totaling approximately 5,100 units, were in the Planning Department’s development pipeline as of the third quarter of 2017, including those currently under construction.

In support of this growth and the Plan Area vision, the Plan also included a list of programmatic and discrete community improvements (Market and Octavia Plan, Appendix C), many of which are underway or have been completed, and many of which have not commenced or are ongoing in nature. These improvements and others that support the goals and objectives of the Plan draw on a number of funding sources, which are detailed below.

More information, visit the Plan Area website: http://sf-planning.org/market-octavia-area-plan

THE MARKET STREET HUB PROJECT

In 2015, the Planning Department began a study to update a portion of the Market and Octavia Plan historically called the Hub, and previously known in the Plan as “SOMA-West.” This study includes developing both a public realm plan and rezoning to support housing affordability and transit improvements as well as outline a more robust neighborhood vision for public space. This effort is expected to allow for approximately 1,700 additional units in the area; this includes significant new development in the pipeline over the next five years, which will generate impact fee revenue that could fund capital improvements and infrastructure projects that were identified in the Market and Octavia Plan. In 2016, the Planning Department launched a public engagement process, holding workshops and attending neighborhood meetings to get feedback on specific topics including land use, urban form, the public realm and public benefits. Input received from this process will inform preliminary recommendations for new land use and heights controls, a public realm plan and a public benefits strategy. Final recommendations for land use and urban form were released in March 2017 along with a Public Realm Plan. The project is now in the environmental review phase which is expected to be completed in 2019.

More information, visit the project website: http://sf-planning.org/market-street-hub-project

COMMUNITY BENEFITS FUNDING

Projects in the Plan Area are subject to the Market and Octavia Community Infrastructure Fee. The revenue from this fee must be allocated to projects within the Plan Area for transportation, complete streets, recreation and open space, childcare, and program administration in the proportion set out in the Planning Code, as shown below. Based on the current development pipeline, the Department projects $41.7 million in revenue from this fee over the next five fiscal years (July 1, 2018 – June 30, 2023).

In addition, many proposed projects are also located within the Van Ness and Market Special Use District (SUD), an area which roughly corresponds to the area included in the Market Street Hub Project. Projects in this SUD that exceed a specified Floor Area Ratio are also subject to the Van Ness and Market Neighborhood Infrastructure Fee. Funds collected under this fee are required to be allocated to the same funding categories, but revenue must be prioritized for community improvement projects located with the SUD area. Revenue from this fee is projected at a total of $29.8 million over the next five years, for a combined total of roughly $71.5 million over the next five years.

<table>
<thead>
<tr>
<th>FEE CATEGORY</th>
<th>MO FEE REVENUE</th>
<th>SUD FEE REVENUE</th>
<th>TOTAL</th>
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<tr>
<td>Transportation/Transit</td>
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<td>$ 6,550,000</td>
<td>$15,700,000</td>
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<tr>
<td>Recreation and Open Space</td>
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<td>$ 6,250,000</td>
<td>$14,900,000</td>
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<tr>
<td>Complete Streets</td>
<td>$18,700,000</td>
<td>$ 13,100,000</td>
<td>$31,800,000</td>
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<td>Child Care</td>
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<td>Program Administration</td>
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<td>$ 1,500,000</td>
<td>$ 3,600,000</td>
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**Total** $41,700,000 $29,800,000 $71,500,000

In addition to impact fee revenue, other funding sources have been identified for Plan Area improvements, including revenues from the sale of the Central Freeway parcels. Parcel sales to date have yielded a total of $33.2 million. Most of these revenues have been spent on a series of community amenities adjacent to the Central Freeway, including the West SoMa skate park and dog run, and the McCoppin Hub Plaza. An additional $12.7 million has been dedicated to
maintaining a state of good repair for Van Ness Avenue, and $2.3 million has been programmed for several projects to be delivered by SFMTA in the near-term. These projects are detailed below. In addition, proceeds from the sale of remaining parcels are projected to yield a total of between $7 million and $9 million by 2021. These funds have not yet been programmed, but must be dedicated to transportation and streetscape improvements in the Market and Octavia area.

THE MARKET AND OCTAVIA COMMUNITY ADVISORY COMMITTEE

The Market and Octavia Community Advisory Committee (CAC) is a representative body that provides advice to the City regarding implementation of the Market and Octavia Plan and the Plan’s community improvements. The Market and Octavia CAC meets on a monthly basis and is composed of nine members of the public, appointed by the Board of Supervisors or the Mayor.

In November 2017, the CAC passed a resolution in support of the proposed IPIC expenditure plan for Market and Octavia infrastructure funds, with additional guidance to implementing agencies regarding further refinements and re-prioritization that should be considered. In particular, the CAC stressed the need for new and enhanced traffic calming, bicycle infrastructure, and pedestrian safety improvements throughout the plan area, especially on the Page Street bicycle corridor, Franklin and Gough Street corridors, and on upper Market Street (from Octavia Blvd. to Castro/Noe St); suggested a re-evaluation of the Living Alleys program to ensure the delivery of high-quality shared-street projects that reflect the original vision for Living Alleys put forth in the Area Plan; reaffirmed the importance of re-connecting the ROW between Buchanan Mall and Hayes Valley at Grove Street; and supported providing funds for the installation of a new irrigation system for street trees and plantings on Octavia Boulevard.

COMPLETED PROJECTS

A number of infrastructure projects consistent with the Market and Octavia Plan have been completed in preparation for the area’s anticipated development, including the signature Octavia Boulevard and Patricia’s Green projects. The list below highlights infrastructure projects that have been completed as of mid-2016:

» The Hayes Street two-way project, which was supported in part by impact fees, returned buses to a dedicated transit lane on Haight Street between Octavia and Market, and added pedestrian amenities at the Market/Haight/Gough intersection. (Map / Expenditure Plan Line Item 11)

» The Polk Street contra flow lane, completed in spring 2014, provides a northbound bike facility on the one-way portion of Polk between Market and Grove. This project was funded in part by impact fees, which provided a local match for grant funds. (Map / Expenditure Plan Line Item 11)

» An in-kind agreement at Dolores and Market Street created traffic calming across Dolores Street, and a new public plaza at the southwest corner of the intersection. (Map / Line Item 20)

» An expanded bulbout at the southeast corner of 14th and Market streets reduces the crossing distance across 14th Street and provides additional space for pedestrians.

» At the intersection of Market and Octavia Streets, a right turn enforcement camera for eastbound traffic was installed to address bicycle safety. This was one of the short-term projects funded by the sale of the Central Freeway Parcels.

» Bicycle improvements at the intersection of Buchanan and Market guide cyclists entering and exiting the wiggle through this complicated intersection. This was another short-term project funded by the sale of the Central Freeway Parcels.

» In late 2013, the MTA launched the 5L Pilot, which provides limited stop bus service along the busy 5 Fulton corridor.

» The McCoppin Hub Park, one of the Central Freeway Ancillary Projects, was constructed in the existing public right-of-way at the western end of McCoppin Street.

» A new skate park and dog play area, another of the Central Freeway Ancillary Projects, was constructed below a portion of the Central Freeway.

» The Octavia Boulevard Enhancement Project, one of several projects funded under the Streetscape Enhancement Fund saw steady progress in 2017; completed phases include crosswalk upgrades, intersection daylighting, pedestrian bulb outs, and spot safety improvements on Hayes from Laguna to Buchanan, on Laguna from Fell to Oak, and at the Page and Octavia intersection; construction commenced on the center...
median extension and corner bulbout on Octavia at Oak Street and is expected to be complete in early 2018.

» The Pedestrian Improvements to Franklin and Gough Intersections project was substantially complete as of 2017. Specifically, pedestrian bulb outs have been added on Gough at Oak, Fell, Hayes, and Grove; on Franklin at Hayes and Grove; the closed crossing at Fell and Gough has been opened; and numerous intersections on both streets now include pedestrian countdown signals. (Map / Expenditure Line Item 27)

» The Sidewalk Greening Program is an ongoing program funding tree plantings, planter basin expansions, and sidewalk garden installations through the Plan Area; in 2016 planting projects were completed on Pierce between Duboce and Waller and on Hermann between Steiner and Fillmore; in 2017 planting projects were completed on Fulton from Buchanan Mall to Laguna, on Laguna from Fulton to Ivy, and on Buchanan St from Ivy to Grove. (Map / Expenditure Plan 31)

» The Page Street Neighborway project was partially completed in 2017, with the installation of a center-running green bicycle lane from Buchanan to Octavia Blvd. Remaining improvements are in final design phase and anticipated to begin construction in 2018. (Map / Expenditure Plan 24)

» 2017 saw the completion of the 55 Laguna Street rental development, on the site of the former UC Cooperative Extension campus. The project includes three In-Kind Improvements valued at approximately $4.9 million: Waller Park (a 28,000 sq ft terraced plaza), a Community Garden (a 10,600 sq ft garden with 56 plots for community members), and Woods Hall Annex (the seismic upgrade of a historic 12,000 sq ft facility, to be provided rent-free to the nonprofit Haight Street Art Center).
## Transit

<table>
<thead>
<tr>
<th>Category / Line Item</th>
<th>Agency</th>
<th>THROUGH FY 17 (APPROD)</th>
<th>FY 18 (CURRENT YEAR)</th>
<th>FY 19 (BUDGET YEAR)</th>
<th>FY 20</th>
<th>FY 21</th>
<th>FY 22</th>
<th>FY 23</th>
<th>THROUGH FY23</th>
<th>FY24 - FY28 THROUGH FY28</th>
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### Expenditure

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<th>FY 19 (BUDGET YEAR)</th>
<th>FY 20</th>
<th>FY 21</th>
<th>FY 22</th>
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<th>THROUGH FY23</th>
<th>FY24 - FY28 THROUGH FY28</th>
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<td>3 Muni Forward</td>
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## Greening / Complete Streets

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<tr>
<th>Category / Line Item</th>
<th>Agency</th>
<th>THROUGH FY 17 (APPROD)</th>
<th>FY 18 (CURRENT YEAR)</th>
<th>FY 19 (BUDGET YEAR)</th>
<th>FY 20</th>
<th>FY 21</th>
<th>FY 22</th>
<th>FY 23</th>
<th>THROUGH FY23</th>
<th>FY24 - FY28 THROUGH FY28</th>
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<tr>
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### Expenditure

<table>
<thead>
<tr>
<th>Category / Line Item</th>
<th>Agency</th>
<th>THROUGH FY 17 (APPROD)</th>
<th>FY 18 (CURRENT YEAR)</th>
<th>FY 19 (BUDGET YEAR)</th>
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<th>FY 22</th>
<th>FY 23</th>
<th>THROUGH FY23</th>
<th>FY24 - FY28 THROUGH FY28</th>
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<td>21 12th/Otis Plaza IKA (potential - 30 Otis)</td>
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<td>22 Gough Plaza IKA (potential - 33 Gough)</td>
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<td>23 Hayes Two-way</td>
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<td>25 Better Market Street - Market from 10th to Octavia</td>
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<td>26 Page Street Neighborhood</td>
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Page 7 of 13
## Market Octavia - IPIC Expenditure Plan - January 2018

<table>
<thead>
<tr>
<th>Category / Line Item</th>
<th>Agency</th>
<th>THROUGH FY 17 (APPROP)</th>
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<th>FY 19 (BUDGET YEAR)</th>
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<th>FY 23</th>
<th>FY 19 - FY23</th>
<th>THROUGH FY 23</th>
<th>FY24 - FY28</th>
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<td>29 Pedestrian Improvements Franklin and Gough intersections</td>
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**Revenue**

- Hayward Park $3,747,000
- Body Block Park $200,000
- Community Challenge Grant $410,000
- Buchanan Street Mall $100,000
- HUB Open Space $415,000
- Expenditure Sub Total $4,394,000

**Expenditure**

- Hayward Park $3,884,000
- Body Block Park $200,000
- Community Challenge Grant $410,000
- Buchanan Street Mall $100,000
- HUB Open Space $415,000
- Expenditure Sub Total $4,394,000

**Revenue**

- Hayward Park $3,747,000
- Body Block Park $200,000
- Community Challenge Grant $410,000
- Buchanan Street Mall $100,000
- HUB Open Space $415,000
- Expenditure Sub Total $4,394,000

**Expenditure**

- Hayward Park $3,884,000
- Body Block Park $200,000
- Community Challenge Grant $410,000
- Buchanan Street Mall $100,000
- HUB Open Space $415,000
- Expenditure Sub Total $4,394,000

JANUARY 2018 IPIC ANNUAL REPORT
### Child Care

<table>
<thead>
<tr>
<th>Category / Line Item</th>
<th>Agency</th>
<th>THROUGH FY 17 (APPROP)</th>
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<th>FY 19 (BUDGET YEAR)</th>
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<th>FY 19 - FY23 THROUGH FY23</th>
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### Program Administration

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<th>FY 19 (BUDGET YEAR)</th>
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### Overall Balance

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<th>Category / Line Item</th>
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<th>FY 19 (BUDGET YEAR)</th>
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<th>FY 19 - FY23 THROUGH FY23</th>
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Page 9 of 13
Market-Octavia Pipeline

Residential Pipeline
Net Units
- < 13
- 13 – 100
- 101 – 500
- > 500

Commercial Pipeline
Net Gross Square Feet
- < 10,000
- 10,000 – 100,000
- 100,001 – 1,000,000
- > 1,000,000
Market-Octavia Projects

2. Haight Two-way Transportation and Streetscape
3. Muni Forward
4. Light Rail Service Enhancements
5. Polk Street Northbound Bicycle Improvements
7. Valencia Bikeway
8. Western Addition CBTP Improvements
9. Hub Transportation Improvements
10. Dolores and Market Intersection Improvements (In-Kind)
11. Oak Plaza (In-Kind)
12. 12th / Otis Plaza (Potential In-Kind)
13. Gough Plaza (Potential In-Kind)
14. Hayes Two-Way
15. Living Alleys Community Challenge Grants
16. Better Market Street - Market from 10th to Octavia
17. Page Street Neighborway
18. Patricia’s Green Rotating Art Project
19. Market / Octavia Plazas Rotating Art Project
20. Pedestrian Improvements Franklin and Gough Intersections
21. Upper Market Pedestrian Improvements
22. Predevelopment - Upper Market Street Pedestrian Improvements
23. Re-Establish Octavia Boulevard ROW with Hayward Park
24. Sidewalk Green Program
25. Koshland Park Access Improvements
27. Neighborhood Heritage Program
28. Octavia Boulevard Irrigation System
29. HUB Public Realm Improvements
30. Hayward Park Rehabilitation
31. Brady Block Park - design
32. Re-Connect Buchanan Street Mall ROW Study
33. HUB Open Space Improvement Fund
MARKET AND OCTAVIA

1. The HUB - Market and Van Ness Avenue
2. One Oak Plaza (planned)
3. Octavia Boulevard
4. Market and Octavia
5. The HUB Public Workshop
6. Page Street bike improvements
Market Octavia Project Descriptions

LIGHT RAIL SERVICE ENHANCEMENT (MAP / EXPENDITURE PLAN LINE ITEM NO. 4)

Project Description:
The Light Rail Vehicle enhancement will allow MTA to run two-car trains on lines currently running only one-car trains; vehicle availability is one of the major reasons MTA must run one-car trains on some lines. Additional vehicles will also allow MTA to provide more targeted demand-based service deployments, such as like the Cole Valley and Castro shuttles that have launched recently. As the max load point in the city’s rail system, the Muni stations and stops in the Market and Octavia Area benefit greatly from additional capacity due to these shuttles.

Project Origin:
SFMTA

Project Status and Delivery:
2018

Total Costs:
$5,250,000

MO Impact Fee Funds:
$5,250,000

VAN NESS BUS RAPID TRANSIT (BRT) – VAN NESS AND MISSION PEDESTRIAN IMPROVEMENTS (MAP / EXPENDITURE PLAN LINE ITEM NO. 6)

Project Description:
The Van Ness Bus Rapid Transit (BRT) project will project rapid bus service along the Van Ness corridor. Impact fee revenues will be used to support related pedestrian improvements including station and platform work in the portion of the corridor contained in the Plan Area.

Project Origin:
SFMTA

Project Status and Delivery:
2018-2019

Total Costs:
approx. $125 million

MO Impact Fee Funds:
$2,000,000

HUB TRANSPORTATION IMPROVEMENTS STUDY (MAP / EXPENDITURE PLAN LINE ITEM NO. 7)

Project Description:
As part of the Market Street Hub Project, detailed design work regarding transportation and right-of-way improvements in the Hub area is being completed by Planning and MTA. This effort will include circulation changes to the adjacent street network, potentially including Mission, Otis, 11th, 12th, Gough, and McCoppin Streets. This project funds circulation analysis and informs recommended street and transportation changes for the Hub area.

Project Origin:
Market and Octavia CAC

Project Status and Delivery:
underway; conclude in 2018

Total Costs:
$250,000

MO Impact Fee Funds:
$250,000

VALENCIA PROTECTED BIKE LANES (MAP / EXPENDITURE PLAN LINE ITEM NO. 8)

Project Description:
Project will plan, design, and construct upgraded protected bikeways on Valencia Street from Market Street to 15th Street, following the recommendations of the Hub Public Realm Plan. The project will design protected bikeways in conjunction with community outreach, including extensive analysis of curb management and turn restrictions to ensure that Valencia Street works for all users.

Project Origin:
Hub Public Realm Plan

Project Status and Delivery:
Planning and near-term improvements to commence spring 2018

Total Costs:
$13,900,000

MO Impact Fee Funds:
$1,000,000 in FY20
WESTERN ADDITION CBTP IMPLEMENTATION
(MAP / EXPENDITURE LINE ITEM NO. 9)

Project Description:
Implement medium-term project efforts identified in the Western Addition Community Based Transportation Plan. This includes traffic-calming and pedestrian safety corridor treatments on Golden Gate Avenue, Turk Street and Laguna Street, pedestrian countdown signals at selected intersections, and pedestrian rapid flashing beacons at mid-block crossings on the former Octavia Street ROW corridor. For more see the Western Addition CBTP recommendations at https://www.sfmta.com/projects/western-addition-community-based-transportation-plan-wacbtp.

Project Origin:
Western Addition Community Based Transportation Plan (SFMTA CIP)

Project Status and Delivery:
Design to commence spring 2018

Total Costs:
$4,436,000

MO Impact Fee Funds:
$330,000 in FY19; $1,330,000 total through FY23

OAK PLAZA IN-KIND AGREEMENT (MAP /
EXPENDITURE PLAN LINE ITEM NO.20)

Project Description:
A new 16,050 sq/ft public plaza would be constructed on Oak Street between Franklin and Van Ness in coordination with the development at 1540 Market Street (a.k.a. One Oak). Improvements include: a shared public way (4,843 sq/ft), improvements to the north side of Oak Street (2,869 sq/ft), four new publicly-owned “micro-retail” kiosks on the northern edge of Oak Plaza adjacent to the 25 Van Ness property; six new landscaped planters or trees along the 25 Van Ness façade; four new street lights on the north side of Oak Street; and electric power to support programming in the Plaza.

Project Origin:
Hub Public Realm Plan; IKA application

Project Status and Delivery:
construction to commence mid-2018

Total Costs:
$6,129,940

MO Impact Fee Funds:
$2,181,000

HUB TRANSPORTATION IMPROVEMENTS FUND
(MAP / EXPENDITURE PLAN LINE ITEM NO.10)

Project Description:
To fund projects consistent with the Hub Public Realm Improvements Plan and SFMTA Capital Improvements Plan to ensure that transit and transportation services are enhanced to support significant growth in the Hub area over the next several years. Projects will be scoped by SFMTA on a rolling basis, with input from the MO CAC, and are anticipated to include substantial enhancements to the Van Ness Muni Station and circulation improvement projects on Hub area streets to reduce traffic, bicycle, and pedestrian conflicts in the area.

Project Origin:
Hub Public Realm Plan

Project Status and Delivery:
Ongoing

Total Costs:
TBD

MO Impact Fee Funds:
$2,000,000 in FY19; $10,400,000 total through FY23

LIVING ALLEYS COMMUNITY CHALLENGE
GRANTS (MAP / EXPENDITURE PLAN LINE ITEM
NO. 24)

Project Description:
The Living Alleyways Community Challenge Program is an ongoing effort led by SF Planning to engage residents in re-imagining the area’s extensive network of alleyways as an alternative transportation network and opportunity for community-scale places for public life. This program makes impact fee revenue available through the city’s Community Challenge Grant program to community sponsors seeking to design, build, and maintain living alleyway projects in their neighborhoods.

Project Origin:
Market and Octavia Plan

Project Status and Delivery:
ongoing

Total Costs:
$5,000,000 over 10 years; $33 million lifetime buildout

MO Impact Fee Funds:
$4,500,000 total through FY23
BETTER MARKET STREET – MARKET FROM 10TH TO OCTAVIA (MAP / EXPENDITURE PLAN LINE ITEM NO. 25)

Project Description:
Better Market Street, a major effort to envision a more lively public space and effective transit corridor, includes the stretch of Market Street from 10th Street to Octavia Boulevard in the Plan Area. Impact fee revenue will partially fund pedestrian, bicycle, and public realm improvements along Market Street.

Project Origin:
Better Market Street Project

Project Status and Delivery:
This set of projects is currently undergoing environmental review.

Total Costs:
$500,000,000

MO Impact Fee Funds:
$1,500,000 total through FY23

PAGE STREET NEIGHBORWAY PROJECT (MAP / EXPENDITURE PLAN LINE ITEM NO. 26)

Project Description:
The Page Street Neighborway (formerly the Page Street Green Connection project) is an effort to transform Page Street into a safer and more pleasant place to walk and bike to neighborhood destinations and nearby parks and provide landscaping and greening opportunities as appropriate. ‘Phase One’ of the project comprises the segment of the corridor within the Market & Octavia Plan Area (from Market Street to Webster Street). Improvements include a potential eastbound traffic diverter at Webster, multiple corner bulbouts, a raised intersection/crosswalk at Buchanan, additional green sharrows, and an extended center-running bike lane.

Project Origin:
Market and Octavia Plan

Project Status and Delivery:
Pilot improvements underway; Full construction in 2018

Total Costs:
$1,250,000 (Phase One)

MO Impact Fee Funds:
$1,250,000 total through FY23

PATRICIA’S GREEN ROTATING ART PROJECT (MAP / EXPENDITURE PLAN LINE ITEM NO. 27)

Project Description:
The Patricia’s Green Rotating Art Project brings a variety of art installations to this central open space. Impact fee revenue will continue supporting the Arts Commission’s ongoing programing of this project.

Project Origin:
Market and Octavia Plan

Project Status and Delivery:
ongoing

Total Costs:
$500,000 over 10 years

MO Impact Fee Funds:
$50,000 in FY19; $360,000 total through FY23

MARKET/OCTAVIA PLAZAS ROTATING ART PROJECT (MAP / EXPENDITURE PLAN LINE ITEM NO. 28)

Project Description:
Work with the Arts Commission to provide a rotating public art installation at one or more of the pedestrian plazas located at the intersection of Market and Octavia Blvd.

Project Origin:
Market and Octavia CAC

Project Status and Delivery:
TBD

Total Costs:
TBD

MO Impact Fee Funds:
$50,000 total through FY23

UPPER MARKET PEDESTRIAN IMPROVEMENTS (MAP / EXPENDITURE PLAN LINE ITEM NO.XX)

Project Description:
SFMTA’s Upper Market Street Safety Project is substantially funded by impact fee revenue for work along Market Street extending from Octavia Boulevard to Castro Street. Improvements will include sidewalk bulbouts (most locations are implemented currently with painted pedestrian safety zones), signal timing and hardware improvements, landscaping and public realm enhancements, and bicycle...
improvements including enhanced bike lanes west of Buchanan and a physically protected bikeway from Buchanan/Duboce to Octavia Boulevard. Additional related project elements that have yet to receive approval include potential circulation changes (turn restrictions, new protected turn phases) and implementation of a comprehensive curbspace management plan.

Project Origin: Market and Octavia Plan

Project Status and Delivery: In design; construction to commence late 2019/early 2020 (near-term improvements planned in 2018)

Total Costs: $9,700,000

MO Impact Fee Funds: $4,305,257 total through FY23

RE-ESTABLISHING THE OCTAVIA BOULEVARD RIGHT-OF-WAY WITH HAYWARD PARK (MAP / EXPENDITURE PLAN LINE ITEM NO. 32)

Project Description: Re-establishing the Octavia Boulevard Right-of-Way between Fulton and Golden Gate Streets has been identified as a community improvement project in the Area Plan with the goal of reconnecting the neighborhood street grid and increasing access to Margaret Hayward Park and Jefferson Square. The Planning Department will work with residents of the Freedom West coop housing community, which currently owns the former right-of-way, and other partners to explore the long-term feasibility of this project.

Project Origin: Market and Octavia Plan

Project Status and Delivery: TBD

Total Costs: TBD

MO Impact Fee Funds: $650,000 total through FY23

STREETSCAPE ENHANCEMENT FUND (EXPENDITURE PLAN LINE ITEM NO. 34)

Project Description: The Streetscape Enhancement Fund sets aside impact fee revenue for a series of capital projects to make Octavia Boulevard and surrounding streets safer, more pedestrian-friendly, and better at balancing competing demands. After years of community engagement to update and confirm priorities, the scopes of work covered by this fund will include the Hayes Street "Follow the Paving" project (sidewalk bulbouts on Hayes at Laguna and Buchanan intersections); Oak/Octavia Safety Improvements project (sidewalk bulbouts, extended center medians and landscaping); Market Street/Octavia Boulevard project (intersection improvements and potential circulation changes); Octavia Boulevard Enhancement Project (sustainable streetscape upgrades on northbound lane of Octavia from Page to Patricia's Green); and area-wide crosswalk upgrades and spot improvements that were completed in 2016.

Project Origin: Market and Octavia Plan; Vision Zero

Project Status and Delivery: partially complete; remaining work in design or construction phase; completion anticipated in 2018 - 2019

Total Costs: $6,700,000
MO Impact Fee Funds:  
$6,700,000 total through FY23

**KOSHLAND PARK ACCESS IMPROVEMENTS**  
*(MAP / EXPENDITURE PLAN LINE ITEM NO. 33)*

**Project Description:**  
Project proposed to enhance safe access to Koshland Park at Rose and Buchanan Streets. The park is heavily used by neighborhood teenagers and children as it includes playground space and a basketball court. There is currently no marked crossing at this location, though it is frequently used by children and others to access the park. Access improvements at this location would improve pedestrian safety and access to open space, and will be delivered in combination with the Page Street Neighborhood project (see No. 24 above).

**Project Origin:**  
Market and Octavia CAC

**Project Status and Delivery:**  
in planning

**Total Costs:**  
$450,000

**MO Impact Fee Funds:**  
$450,000 total through FY23

**OCTAVIA BOULEVARD IRRIGATION SYSTEM**  
*(MAP / EXPENDITURE PLAN LINE ITEM NO. 38)*

**Project Description:**  
Install a new sub-surface drip irrigation system, building off of existing water pipes and backflow preventers, to replace the existing deficient pop-up overspray system in the side medians of Octavia Boulevard. The new irrigation system will service the street trees and landscaping in the side medians of Octavia Boulevard, which was the central infrastructure enhancement of the Market and Octavia Plan, while reducing water loss and maintenance obligation for the system.

**Project Origin:**  
Market and Octavia CAC

**Project Status and Delivery:**  
construction anticipated in 2018

**Total Costs:**  
$100,000

**MO Impact Fee Funds:**  
$100,000 total through FY23

**NEIGHBORHOOD HERITAGE PROGRAM** *(MAP / EXPENDITURE PLAN LINE ITEM NO. 35)*

**Project Description:**  
Fund a coordinated program of educational or interpretive signage, honorary plaques, or public art installations to commemorate selected individual figures, community movements, or other historical events of significance to the history and character of the neighborhoods contained within the Market and Octavia Plan Area. This project should provide installations at multiple locations distributed throughout the Plan Area.

**Project Origin:**  
Market and Octavia CAC

**Project Status and Delivery:**  
Newly proposed project; It is anticipated that the Planning Department will facilitate work with relevant city agencies or community groups to facilitate the scoping of this project, at the guidance of the Market and Octavia CAC. Funds may be transferred or re-appropriated in future years.

**Total Costs:**  
$50,000

**MO Impact Fee Funds:**  
$50,000 total through FY23

**HUB PUBLIC REALM IMPROVEMENTS FUND** *(EXPENDITURE LINE ITEM NO. 39)*

**Project Description:**  
As part of the community planning process for the Market Street Hub project, a Public Realm Plan was developed. The Plan, released in March 2017 identified specific street, alley and open space projects to be built within the Hub. For each project, streetscape elements were identified including greening, lighting, special paving, raised crosswalks, corner bulb-outs, sidewalk widening, improved bicycle facilities, and place making elements. Some of the projects will be built by private development in coordination with an adjacent development; other projects will be built of the City. Further coordination is needed to prioritize projects for implementation. Specific projects identified in the Public Realm Plan include:

[place holder for list of possible projects]

For more information, see:  http://default.sfplanning.
Project Origin:
Draft HUB Public Realm Plan

Project Status and Delivery:
Conceptual designs for improvements have been complete and are included in the Draft HUB Streetscape Master Plan; SF Public Works will take the lead on implementation including prioritization of projects

Total Costs:
TBD

MO Impact Fee Funds:
$13,107,000 total through FY23

Open Space

There are six existing parks in the Plan Area, of which Margaret Hayward Park has the highest renovation and capital needs. One additional park, Brady Block Park, is proposed for construction by the Market and Octavia Plan, as discussed below.

Open space projects supported in full or in part by impact fees include:

HAYWARD PARK RENOVATION (MAP / EXPENDITURE PLAN LINE ITEM NO. 44)

Project Description:
Margaret Hayward Park has been identified as having major capital improvement needs by the Recreation & Parks Department. Impact fee funds will be used to support a series of planned improvements, including playground improvements, removal of certain existing structures and replacement with a new field house, and the replacement of existing fields with synthetic fields supplemented by organic infill turf.

Project Origin:
Market and Octavia Plan

Project Status and Delivery:
in design; construction to commence 2018, complete in 2019

Total Costs:
$14,000,000

MO Impact Fee Funds:
$7,984,000 total through FY23

BUCHANAN STREET MALL – FULTON TO GROVE (MAP / EXPENDITURE PLAN LINE ITEM NO. 47)

Project Description:
Buchanan Street Mall extends from Grove to Eddy Streets; the southernmost block of the Mall, from Fulton to Grove, is within 250 feet of the Plan Area boundary, and thus eligible for funding through MO impact fees. The Mall provides a vital green connection between Hayes Valley and Western Addition, as well as play and recreation space for neighboring residents. This project will fund pre-construction design work for a proposed dog play area or playground on the northern half of the Fulton to Grove block, which is controlled by the City. In addition, this project will include additional planning and community engagement work to explore future options to re-connect the Mall to Hayes valley by restoring some or all of the former public right-of-way between Fulton and Grove, which is currently cut off by the fenced parking lot of the below market rate Ammel Park coop community, which owns the southern half of the block.

Project Origin:
Market and Octavia CAC

Project Status and Delivery:
in planning

Total Costs:
$515,000

MO Impact Fee Funds:
$415,000 in FY19; $515,000 total through FY23

Open Space Improvements Fund (expenditure line item no. XX)

Project Description:
This is a programmatic funding source to be allocated to future projects at the discretion of the Recreation & Parks Department in consultation with the MO CAC and partner agencies. The program is funded by revenue from the Van Ness and Market Downtown Residential Special Use District (SUD) fee program and should be prioritized for open space improvements located within the Hub area, but may also be used for projects in the wider Market and Octavia Plan Area.

Project Origin:
Van Ness and Market Downtown Special Use District

Project Status and Delivery:
TBD

Total Costs:
TBD
MO Impact Fee Funds:
$6,300,000 total through FY23

**CHILDCARE (EXPENDITURE PLAN LINE ITEM NO. 53)**

A portion of Market and Octavia impact fee funds are dedicated to supporting the provision of new or expanded licensed childcare facilities within the plan area. These funds are administered by the Office of Early Care and Education (OECE), which was previously appropriated $1,273,000 in FY16 to solicited applications for new or expanded facilities. A portion of those funds will provide for a new childcare center in an affordable housing development on Octavia Boulevard. In FY19, OECE will be appropriated an additional $2,250,000 to solicit further applications for eligible projects in the area.
**RINCON HILL**

**Background and Highlights**

The Rincon Hill Plan, adopted in 2005, enabled over 2,500 additional residential units in the Rincon Hill neighborhood, situated between Downtown and the Bay Bridge. Since plan adoption over 1,900 units have been built. Most fee revenue expected to be generated from the Rincon Hill Area Plan has been received totaling roughly $28 million when including in-kind improvements.

The Planning Department projects about $8.1 million in impact fee revenue available for infrastructure impact fees over the next five years.

There is an identified need of $46.6 million for Rincon Hill infrastructure based on the original Rincon Hill Area Plan and Streetscape Master Plan of which approximately $33 million can be funded through impact fees leaving an unmet funding need of $13 million.

**ADDITIONAL FUNDING SOURCES**

As a part of the Rincon Hill Area Plan, the City adopted the legal setting for establishing a dedicated funding source through an Infrastructure Finance District (IFD). This funding mechanism would allow the City to set aside a certain percentage of the General Fund from the property tax increment generated from the Rincon Hill development. The City has decided not to use this funding mechanism.

**INFRASTRUCTURE IMPROVEMENTS**

After adoption of the Rincon Hill Plan, the Planning Department drafted the Rincon Hill Streetscape Plan to guide design and implementation of the streetscape improvements in the neighborhood. The Streetscape Plan includes detailed designs for all streets segments within the Rincon Hill Plan Area. The Streetscape Plan was adopted in 2015.

Because the City has known that impact fees will not pay for the entire costs of proposed streetscape improvements, Planning, Public Works, along with the local community has prioritized the streetscape projects as either “Priority 1” or “Priority 2”. Priority 1 projects, which include completing Harrison Street and Fremont Street, are fully funded are expected to soon complete design, with construction beginning in 2018; Priority 2 project are not fully funded.

Priority 2 projects are identified in the following Expenditure Plan, Map, and Project Descriptions, as potentially using the additional impact fee revenue. Public Works has conducted additional community outreach, including a survey, to further identify which of the Priority 2 projects to implement first.
## Rincon Hill - IPC Revenue and Expenditure Plan – January 2018

### Revenue: Actuals FY16 and Prior – Projected FY17 and Forward

<table>
<thead>
<tr>
<th>Category</th>
<th>THROUGH FY 17 ACTUALS</th>
<th>FY 18 (CURRENT YEAR)</th>
<th>FY 19 (BUDGET YEAR)</th>
<th>FY 20</th>
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<td>$ -</td>
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### Expenditures: Authorizations FY17 and Prior – Planned FY18 +

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<th>FY 19 (BUDGET YEAR)</th>
<th>FY 20</th>
<th>FY 21</th>
<th>FY 22</th>
<th>FY 23</th>
<th>TOTAL THROUGH FY 23</th>
<th>TOTAL THROUGH FY 26</th>
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<tr>
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<tr>
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<td>$ 4,626,000</td>
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<tr>
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<td>$ -</td>
<td>$ 626,000</td>
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<tr>
<td>Ped Mid Block Ped Path bet between Rincon and Rincon near Fremont (In-Kind)</td>
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<td>$ 573,000</td>
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<td>$ 1,110,000</td>
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### Running Totals

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<th>Category</th>
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<th>FY 19 (BUDGET YEAR)</th>
<th>FY 20</th>
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<th>FY 22</th>
<th>FY 23</th>
<th>TOTAL THROUGH FY 23</th>
<th>TOTAL THROUGH FY 26</th>
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</thead>
<tbody>
<tr>
<td>Revenue Totals</td>
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<td>$ 1,215,000</td>
<td>$ -</td>
<td>$ -</td>
<td>$ -</td>
<td>$ -</td>
<td>$ -</td>
<td>$ 35,942,000</td>
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<td>$ 35,942,000</td>
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<td>Amort. Salaries (Refunded)</td>
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<td>$ (898,000)</td>
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<td>$ -</td>
<td>$ -</td>
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<td>Committed Invoices (Refunded)</td>
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</table>
Rincon Hill Pipeline

Residential Pipeline
Net Units
- < 13
- 13 – 100
- 101 – 500
- > 500

Commercial Pipeline
Net Gross Square Feet
- < 10,000
- 10,000 – 100,000
- 100,001 – 1,000,000
- > 1,000,000
Rincon Hill Projects

6. Streetscape Priority 1 - Harrison Street and Fremont Street
7a. Living Streets (Potential Priority 2 Project)
7b. Guy Place Streetscape (Potential Priority 2 Project)
7d. First Street (Potential Priority 2 Project)
8. Guy Place Park
12. Harrison Street (Between Essex and First - North Side) (In-Kind)
13. Ped Mid-block ped path between Folsom and Harrison near Fremont (In-Kind)
14. First Street and Harrison Street (In-Kind)
15. Rincon Hill Park
RINCON HILL

1. Rincon Hill Park
2. Lansing Street streetscape improvements
3. Midblock pedestrian throughway between Fremont and Beale
4. Guy Place Mini Park rendering
5. Fremont Street streetscape improvements
6. First Street streetscape improvements
7. Harrison Streetscape improvements

Photo Credits: SF Planning
Rincon Hill Project Descriptions

MID-BLOCK PEDESTRIAN PATH BETWEEN FREMONT AND BEALE (MAP / EXPENDITURE PLAN LINE ITEM NO. 7)

Project Description:
A mid-block pedestrian path was constructed between Fremont and Beale in conjunction with the construction of 333 Fremont Street.

Project Status and Delivery:
Complete

Total Costs:
$573,000

IPIC Funds:
$573,000 (In-Kind)

FIRST STREET AND HARRISON STREET - ONE RINCON IMPROVEMENTS (MAP / EXPENDITURE PLAN LINE ITEM NO. 8)

Project Description:
The southernmost block of First Street and the southern side of Harrison Street between First Street and Fremont Street were improved in conjunction with the construction of One Rincon Hill. Improvements included new widened sidewalks, street tree and understory plantings, and special paving within the roadway.

Project Status and Delivery:
Complete

Total Costs:
$1,100,000

IPIC Funds:
$1,100,000 (In-Kind)

HARRISON STREET – STREETSCAPE PRIORITY 1 (MAP NO. 9A / EXPENDITURE PLAN LINE ITEM NO. 9)

Project Description:
Streetscape improvements for Harrison Street would run along both side of Harrison Street from Essex Street to Embarcadero Street. Improvements include lane reduction and narrowing, sidewalk widening to 12’, corner bulb-outs, pedestrian lighting and new trees.

Project Status and Delivery:

Total Costs:
$12,565,000

IPIC Funds:
Priority 1 Projects have been fully funded through FY18.

FREMONT STREET – STREETSCAPE PRIORITY 1 (MAP NO. 9B / EXPENDITURE PLAN LINE ITEM NO. 9)

Project Description:
The improvements between Folsom and Harrison include widening sidewalks to 15’, trees and understory planting and bulb-outs.

Project Status and Delivery:
Much of Fremont Street improvements are anticipated to be completed as part of individual development projects’ conditions of approval as required by the Planning Code. The remaining Fremont Street would be constructed by Public Works as a “Priority 1” project.

Total Costs:
These costs are included in the Harrison Street costs above.

IPIC Funds:
See Harrison Street above.

LIVING STREETS (SPEAR, MAIN, AND BEALE) – STREETSCAPE PRIORITY 2 (MAP 10A / EXPENDITURE PLAN LINE ITEM NO. 10)

Project Description:
The primary goal of Living Streets is to prioritize pedestrian activity and usable open space over traffic to calm traffic. The major design strategy to achieve this goal is to significantly widen pedestrian space on one side. Such space would accommodate amenities including pocket parks, seating areas, community gardens, dog runs, public art, and the like.

Project Status and Delivery:
Living Streets have been identified as a lower priority and therefore would not be implemented until after Harrison Street and Fremont Street.

Total Costs:
$15,316,000
IPIC Funds:
$7,514,000 have been programmed as “Priority 2” projects, which could be used for these projects.

MID-BLOCK CROSSINGS – STREETSCAPE PRIORITY 2 (MAP 10B / EXPENDITURE PLAN LINE ITEM NO. 10)

Project Description:
In working with the community, Public Works has identified mid-block pedestrian crossings on Spear, Main, and Beale and Fremont as important projects.

Project Status and Delivery:
The Mid-Block Crossings have been identified by the community as a lower priority and therefore, given the shortage of impact fee funds, would not be implemented until after Harrison and Fremont Streets. Further prioritization with the community may occur before deciding which “Priority 2” project to move forward on after Harrison Street.

Total Costs:
$3,695,000

IPIC Funds:
$7,514,000 has been programmed as “Priority 2” projects, which could be used for this project.

GUY PLACE STREETSCAPE IMPROVEMENTS – STREETSCAPE PRIORITY 2 (MAP 10C / EXPENDITURE PLAN LINE ITEM NO. 10)

Project Description:
Guy Place Streetscape project would complete the Lansing/Guy streetscape improvements for the rest of the loop created by the two streets.

Status and Delivery:
Guy Place Streetscape improvements have been identified by the community as a lower priority and therefore, given the shortage of impact fee funds, would not be implemented until after Harrison and Fremont Streets. Further prioritization with the community may occur before deciding with “Priority 2” project to move forward on after Harrison Street.

Total Costs:
$2,800,000

IPIC Funds:
$7,514,000 has been programmed as “Priority 2” projects, which could be used for this project.

FIRST STREET IMPROVEMENTS (MAP NO. 10D / EXPENDITURE PLAN LINE ITEM 10)

Project Description:
Streetscape improvements for First Street would run along both sides of First Street from Folsom Street to Harrison Street. Improvements include sidewalk widening, corner bulb-outs, a mid-block pedestrian crossing, pedestrian lighting and new trees and understory planting.

Status and Delivery:
First Street improvements have been identified by the community as a lower priority and therefore, given the shortage of impact fee funds, would not be implemented until after Harrison and Fremont Streets. Further prioritization with the community may occur before deciding with “Priority 2” project to move forward on after Harrison Street.

Total Costs:
$4,500,000

IPIC Funds:
$7,514,000 has been programmed as “Priority 2” projects, which could be used for this project.

LANSLING STREET IMPROVEMENTS (MAP NO. 20)

Project Description:
Street improvements include single surface “shared” street treatment, street trees and landscaping, street lights and furniture.

Status and Delivery:
Complete.

Total Costs:
N/A

IPIC Funds:
This project was completed as part of the adjacent development (45 Lansing) required open space component.

GUY PLACE PARK (MAP NO. / EXPENDITURE PLAN LINE ITEM NO. 11)

Project Description:
This small intimate pocket park will feature living green columns, water features, seating areas and other landscaping.

Project Origin:
Rincon Hill Area Plan
Status and Delivery:
RPD is expecting to release an RFP for construction in 2018.

Total Costs:
$5,528,000

IPIC Funds:
$4,836,000 previously appropriated; $1,525,000 appropriated from Transit Center Open Space fund in FY 18.

RINCON HILL PARK (MAP / EXPENDITURE PLAN LINE ITEM NO. 19)

Project Description:
The 333 Harrison Street development coordinated with the City to create a public park on one third of their lot, as called for in the Rincon Hill Area Plan. The developers of this project decided to create a public easement on this park instead of providing the park in-kind of their impact fee revenues.

Project Status and Delivery:
Complete

Total Costs:
N/A

IPIC Funds:
No IPIC Funds were used.
TRANSIT CENTER DISTRICT

Background and Highlights
The Transit Center District Plan (TCDP), adopted in 2012, enables about 4,800 additional residential units and about 6.5 million square foot of new commercial space (office and retail) near the future Transbay Terminal. The TCDP area is situated between Market, Steuart, Folsom and Second Streets. The new Transbay Terminal will serve as the new heart of downtown San Francisco and a new terminus for Caltrain and eventually High Speed Rail. A major infrastructure improvement in Transit Center District is the Transbay Transit Center project; the Transit Center consists of Phase I: the terminal building, and Phase II: the Downtown Rail Extension (DTX), which would extend the Caltrain and eventually High Speed Rail terminus to the new Transbay Transit Center. Since plan adoption, about 3,070 units and 2.4 million square footage of commercial space have been entitled by the Planning Department.

The Transit Center District Plan and the related Transbay Redevelopment Plan are being carried out by several agencies: Planning, Office of Community Investment and Infrastructure (OCII) and the Transbay Joint Authorities Board (TJPA). The TCDP Implementation Document established a list of infrastructure improvement projects to enhance pedestrian and transit infrastructure to accommodate the forthcoming growth in the Transit Center District as a major regional transit hub.

The TCDP established two impact fees for new development in the Transit Center District: one for open space and a second for transportation. In addition to the impact fees, a Community Facilities District (CFD or Mello-Roos District), has been established to help fund the DTX as well as the streetscape and open space improvements. The Transbay CFD includes an additive tax per square foot on properties within the TCDP area plan that will see significant new development. (Existing buildings are not required to join the Mello-Roos District.) The CFD is projected to raise over $800 million towards construction of the Transbay Terminal projects and other streetscape and open space improvements.

The Planning Department projects over $138 million in impact fee revenues available for infrastructure impact fees in the Transit Center District through the next five years. Nearly $35 million of these impact fees are open space impact fees set aside for open space improvement projects, and the other $103 million are transportation impact fees set aside for transit as well as streetscape improvements.

The original plan estimated an entire need of $591 million that would be paid through either the Transit Center impact fees or proceeds from the Mello Roos District. Based on pipeline projects under the jurisdiction of the Planning Department, $123 million is expected to be collected through the end of this fiscal year, with an additional $16.1 million in the next five years. For the time being, much of the funds have been left unprogrammed. IPIC is working with the TJPA, the Controller’s Office and the Mayor’s Budget Office to strategize how best to distribute transportation funds in the most effective way possible.

SOUTH DOWNTOWN DESIGN AND ACTIVATION PLAN ("SODA")

The Planning Department, SF Public Works, SFMTA, and the East Cut Community Benefit District are embarking on a plan to create a comprehensive vision for the design, implementation, and stewardship of the public spaces within Transit Center and Rincon Hill (together, “South Downtown”). A major component of this effort will be to holistically prioritize Rincon Hill and Transit Center streetscape and open space projects that are not yet underway. Approval of the Plan is expected winter 2019.
## Transit Center Streetscape Plan - Project Management

<table>
<thead>
<tr>
<th>Category / Line Item</th>
<th>FY 15 (APPROP)</th>
<th>FY 16 (CURRENT YEAR)</th>
<th>FY 17 (BUDGET YEAR)</th>
<th>FY 20</th>
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<th>FY 22</th>
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<th>THROUGH FY 23</th>
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## Transportation

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<th>FY 17 (BUDGET YEAR)</th>
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<td>$26,570,000</td>
<td>$3,800,000</td>
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## Recreation and Open Space

<table>
<thead>
<tr>
<th>Category / Line Item</th>
<th>FY 15 (APPROP)</th>
<th>FY 16 (CURRENT YEAR)</th>
<th>FY 17 (BUDGET YEAR)</th>
<th>FY 20</th>
<th>FY 21</th>
<th>FY 22</th>
<th>FY 23</th>
<th>FY19 - FY23</th>
<th>THROUGH FY 23</th>
<th>FY 24 - FY 28</th>
<th>THROUGH FY 28</th>
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<tbody>
<tr>
<td>Revenue</td>
<td>$12,361,000</td>
<td>$18,762,000</td>
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<td>$72,800</td>
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<td>$103,432,000</td>
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## Additional Information

1. **Transport Center Streetscape Plan - Project Management**
2. **Downtown Rail Extension Design Work**
3. **Street Design and Construction**
4. **Phase I OXT**
5. **Railroad Realignment Study**
6. **Mid-Block Crossings (In-Kind - Transit Tower)**
7. **BART Station Improvements (Including (In-Kind - Transit Tower))**
8. **Transit Tower In-Kind Agreement**

### Category Balance Per Year

- **SODA Streetscape**
- **BART Station Improvements**
- **Mid-Block Crossings**
- **Downtown Rail Extension Design Work**

### Category Balance Per Year

- **SODA Streetscape**
- **BART Station Improvements**
- **Mid-Block Crossings**
- **Downtown Rail Extension Design Work**

### Category Balance Per Year

- **SODA Streetscape**
- **BART Station Improvements**
- **Mid-Block Crossings**
- **Downtown Rail Extension Design Work**

---

**JANUARY 2018 IPIC ANNUAL REPORT**

**56**
### Category Balance Per Year

<table>
<thead>
<tr>
<th>Category</th>
<th>FY 17 (APPROP)</th>
<th>FY 18 (CURRENT YEAR)</th>
<th>FY 19 (BUDGET YEAR)</th>
<th>FY 20</th>
<th>FY 21</th>
<th>FY 22</th>
<th>FY 23</th>
<th>FY 19 - FY23 THROUGH FY23</th>
<th>FY 24 - FY28 THROUGH FY28</th>
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<td>29</td>
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### Category Cumulative Balance

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<th>Category</th>
<th>FY 17 (APPROP)</th>
<th>FY 18 (CURRENT YEAR)</th>
<th>FY 19 (BUDGET YEAR)</th>
<th>FY 20</th>
<th>FY 21</th>
<th>FY 22</th>
<th>FY 23</th>
<th>FY 24 - FY28 THROUGH FY28</th>
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### Running Totals

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<th>FY 18 (CURRENT YEAR)</th>
<th>FY 19 (BUDGET YEAR)</th>
<th>FY 20</th>
<th>FY 21</th>
<th>FY 22</th>
<th>FY 23</th>
<th>FY 24 - FY28 THROUGH FY28</th>
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</thead>
<tbody>
<tr>
<td>31</td>
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<td>$(17,280,000)</td>
<td>$20,794,000</td>
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<tr>
<td>32</td>
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<td>$(20,835,000)</td>
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<td>$100,000</td>
<td>$100,000</td>
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<td>33</td>
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<td>$(54,162,000)</td>
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<td>$20,225,000</td>
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</table>
Transit Center District Pipeline

Residential Pipeline
Net Units

- < 13
- 13 – 100
- 101 – 500
- > 500

Commercial Pipeline
Net Gross Square Feet

- < 10,000
- 10,000 – 100,000
- 100,001 – 1,000,000
- > 1,000,000
Transit Center District Projects

3. Transit Center Streetscape
5. Transit Center and DTX
9. Better Market Street
10. SODA Streetscape
11. Mid-Block Crossings (In-Kind)
12. Natoma Streetscape (In-Kind)
13. Bus Boarding Island on Mission (In-Kind)
14. Transit Center In-Kind
20. Sales Force Park (aka City Park)
21. Downtown / Chinatown Parks
22. Central Subway Open Space
23. Portsmouth Square Improvements
TRANSIT CENTER DISTRICT

1. Transbay Center rendering
2. Transbay Center construction underway
3. Streetscape Implementation Plan
4. Workshop Map
5. Transbay cross section
6. Folsom Street streetscape improvements

Photo Credits: SODA Workshop Boards
(http://default.sfplanning.org/Citywide/south_downtown/Soda_PublicWorkshop2_Presentation.pdf)
Transit Center Project Descriptions

TRANSBAY TRANSIT CENTER AND DOWNTOWN RAIL EXTENSION (MAP / EXPENDITURE PLAN LINE ITEM NOS. 5 AND 6)

Project Description:
The Program will be completed in two phases. Phase 1 comprises design and construction of the above-grade levels of the Transit Center and its related components, including the Roof Top Park (City Park), the core and shell of the below-grade train box, a bus ramp connecting the station to the San Francisco–Oakland Bay Bridge, bus storage for off-peak bus layovers, and a temporary terminal, which has been completed and is currently operating.

The Downtown Rail Extension, the build-out of the Transit Center’s below-grade train station, a pedestrian tunnel to BART/Muni Metro, a new underground station at Fourth and Townsend Streets, and an intercity bus facility will follow in Phase 2.

Project Origin:
In 1999, San Francisco voters voted to make it a city policy to extend the Caltrain station from Fourth and King Streets up to a new or rebuilt station on the site of the Transbay Terminal located on Mission and First Streets. (Proposition H).

Project Status and Delivery:
Preliminary engineering (PE) (30% design level) for many components of the DTX, including the Fourth and Townsend Street Station, was completed in July 2010. Subsequently, new requirements by the California High Speed Rail Authority (CHSRA), as well as other factors, have added or modified elements of the DTX. These additions and modifications are included in a draft Supplemental Environmental Impact Statement/Environmental Impact Report (SEIS/EIR) released in December 2015 for public comment. Further design work on these new or modified elements will be required to return the full DTX design to the 30% PE level and is currently underway. Final Design is anticipated to begin in Later 2017 and be finished by 2020.

Total Costs:
Total estimated cost of Phase 2 is $3.93 billion

IPIC Funds:
$16,000,000 in FY19, which would enable design, engineering, and other preconstruction work.

TRANSIT CENTER STREETSCAPE (MAP / EXPENDITURE PLAN LINE ITEM NO 3)

Project Description:
The Transit Center Plan assumes streetscape and public right-of-way improvements on almost all of District’s streets. Streetscape improvements have been divided into three phases, with the first phase further divided into three sub-phases. As an initial phase, priority street segments have been identified to coincide with the opening of the Transbay station. These street segments include the west side of 1st Street between Mission and Minna, the north side of Mission Street between 1st and Fremont Streets, a pedestrian crosswalk with signal across Mission Street at Shaw Alley with accompanying sidewalk widening, and the construction of a bus island on eastbound Mission between 1st and Fremont Streets.

Project Origin:
The Transit Center District Plan / Transit Center Implementation Plan

Project Status and Delivery:
Currently in design and engineering. Construction for first phase projects anticipated to commence 2018

Total Costs:
$202 million for all phases  (original estimate of streetscape, pedestrian, and bicycle improvements escalated from 2010 to 2017)

IPIC Funds:
$26,570,000 (FY17, FY18 and FY19)

RAIL ALIGNMENT AND BENEFITS STUDY (EXPENDITURE PLAN LINE ITEM NO. 7)

Project Description:
The Rail Alignment and Benefits Study (RAB) is a continuation of the work San Francisco Planning is completing on how to move the Caltrain and High Speed Rail trains effectively and efficiently through the City and into the Transbay Transit Center (TTC) either utilizing the existing alignment of the Downtown Rail Extension (DTX) or moving the trains underground further south (around Cesar Chavez) in one of two alignments. By tunneling the trains further south, the issue at 16th Street and the Caltrain tracks that result in major delays for ambulances and transit vehicles as Caltrain and High Speed Rail bring more trains to that crossing in 2021/2025 respectively is solved. In the existing DTX this intersection is blocked by trains for a good portion of the peak hour causing issues with ambulance routing and transit usage. In all cases trains will travel to Transbay Transit Center. The follow-on work will include additional
engineering, design, cost estimates, and impacts analysis as well as environmental clearance for the chosen alignment.

IPIC Funds:
$3.8 million in FY 18

TRANSIT CENTER STREETSCAPE IMPROVEMENTS PROVIDED THROUGH 101 FIRST STREET IN-KIND AGREEMENT

Project Description / IPIC Funding:
The Transit Tower project met the majority of its impact fee obligations through provision of infrastructure identified in the Area Plan. The Transit Tower is providing the following infrastructure improvements as part of an in-kind agreement with the City (Note: in some cases the in-kind contribution does not cover the full cost of the infrastructure improvement):

1. Fremont and First mid-block crossings $1 million (Map / Expenditure Plan Line Item No. 11)
2. Natoma Street: $11 million (Map / Expenditure Plan Line Item No. 12)
3. Bus boarding island on Mission Street $500,000 (Map / Expenditure Plan Line Item No. 13)
4. DTX, phase I (Trainbox): $15.2 million (Map / Expenditure Plan Line Item No. 14)

SALES FORCE PARK (MAP / EXPENDITURE PLAN LINE ITEM NO. 20)

Project Description:
City Park, a 5.4-acre rooftop public park that is 1,400-foot-long will include a variety of activities and amenities, including an open air amphitheater, gardens, trails, open grass areas, children’s play space, as well as a restaurant and café.

Project Origin:
In 1999, San Francisco voters voted to make it a city policy to extend the Caltrain station from Fourth and King Streets up to a new or rebuilt station on the site of the Transbay Terminal located on Mission and First Streets. (Proposition H).

IPIC Funds:
$8.5 million through in-kind agreement (FY 17); $12 million in FY17

CENTRAL SUBWAY CHINATOWN STATION OPEN SPACE (MAP / EXPENDITURE PLAN LINE ITEM NO 21)

Project Description:
The Transit Center District Plan explicitly anticipated sharing impact fees for park improvements in nearby Chinatown. A part of these funds have been appropriated for the Chinatown Station Open Space.

Project Origin:
The Transit Center District Plan; Central Subway

Project Status and Delivery:
Under Construction

IPIC Funds:
$3,000,000 in FY 16 and prior and $4,000,000 in FY 17

PORTSMOUTH SQUARE (MAP / EXPENDITURE PLAN LINE ITEM NOS. 23, AND 24)

Project Description:
The Transit Center District Plan explicitly anticipated sharing impact fees for park improvements in nearby Chinatown. Portsmouth Square is currently undergoing study and conceptual design. Improvements could include but would not be limited to renovation and reconfiguration of all existing park features including plazas, children’s play areas, buildings, pedestrian bridge, landscaping, adjacent streetscape and associated site work. The parking garage is not included in the scope of work.

Project Origin:
The Transit Center District Plan

Project Status and Delivery:
Currently undergoing study and conceptual design; community engagement planned for spring 2017.

Total Costs:
TBD

IPIC Funds:
$2,230,000
BETTER MARKET STREET IMPROVEMENTS
(MAP / EXPENDITURE PLAN LINE ITEM NO. 9)

Project Description:
The Better Market Street Project envisions a wide variety of the pedestrian, transit, and streetscape improvements between Valencia Street and The Embarcadero. Funds from Transit Center Transportation Impact fee would go toward design and engineering for the portion that is immediately adjacent to the Transit Center District.

Total Costs:
Approx. $73,500,000 for portion immediately adjacent to Transit Center

IPIC Funds:
$2,500,000 in FY 19

SODA STREETSCAPE IMPROVEMENTS (MAP / EXPENDITURE PLAN LINE ITEM NO. 10)

Project Description:
As described above, the SODA planning effort looks to prioritize public realm improvements in Transit Center and Rincon Hill holistically. Because Transit Center and Rincon Hill are immediately adjacent to each other, public realm projects in each neighborhood serve both areas along with the City as a whole. SODA Streetscape Improvements is being described separately from the Transit Center Streetscape Improvements to indicate that funds appropriated to this IPIC Project could potentially pay for Rincon Hill streetscape projects if the SODA Plan prioritizes them above other Transit Center streetscape plans for near-term implementation.

Project Origin:
Rincon Hill Master Streetscape Plan, Transit Center Implementation Plan, SODA Planning Process

Project Status and Delivery:
SODA process underway, with prioritized improvement list expected fall 2018, plan completed winter 2019

Total Costs:
TBD

IPIC Funds:
$8.5 million in FY 19
VISITACION VALLEY

Background and Highlights

The Visitacion Valley Community Facilities and Infrastructure Fee and Fund was established in 2006 in anticipation of moderate to high density development at Executive Park (located immediately east of the Highway 101 at the southern San Francisco border) and in other areas within the Visitacion Valley area. Unlike most other impact fee areas, Visitacion Valley does not have a comprehensive Area Plan. Portions of Visitacion Valley are included in other plans; most notably, the Executive Park Subarea Plan, the Visitacion Valley / Schlage Lock development project, and the Sunnydale HOPE SF development project.

Between these three developments, a net increase of 4,800 units, 140,000 square feet of commercial/retail space, and 75,000 square feet of community space is expected; build out would occur over at least ten years. Over the next five years, the Planning Department projects approximately $18.1 million in fee revenue and in-kind improvement value. The Planning Department, in collaboration with SFMTA, Public Works, and Recreation and Parks, has continued to engage the Visitacion Valley community to identify and prioritize projects for impact fee spending.

Because impact fee revenue in Visitacion Valley is reliant on three large-scale development projects (Executive Park, Schlage Lock and Sunnydale HOPE SF), projected revenue has the potential of changing dramatically from year to year depending on the progress of those projects. In fact, last year staff was assuming that significant portions of Schlage Lock and Executive Park would be under construction within the year based on where they were in the development pipeline. As it turns out, these projects did not meet these assumed targets and now revenue is now expected to come in later than anticipated. Because revenue was not realized as anticipated, and projections have been pushed out in the next couple of years, IPIC is recommending that no new appropriations be provided in FY19.

SCHLAGE LOCK

In 2014, the Board of Supervisor’s approved a master development for Schlage Lock. The Schlage Lock site is now proposed to include 1,679 housing units, and 46,700 square feet of retail. The Schlage Lock development will include a minimum of two interior parks, an interior street grid of public streets, and the designation of 25% of the existing on-site office building for community use. The Schlage Lock Development Agreement (“DA”) stipulates that because of their commitment to these improvements, the recreation and open space portion of their Visitacion Valley fee is waived. The Development Agreement also stipulates that the transportation portion of the fee will be specifically dedicated to transportation improvements called out in the Bi-County Transportation Study, as described below under “Complete Streets.”

SUNNYDALE HOPE SF

In January 2017, the Board of Supervisors approved a master development for Sunnydale HOPE SF. As a part of the HOPE SF Program, the entire 50-acre Housing Authority site will be completely rebuilt over multiple phases. The project includes adding an addition of roughly 1,000 units, 60,000 gross square feet of community and retail uses, and 3.5 acres of additional parks. Like Schlage Lock, it will feature a new interior street grid integrated into Visitacion Valley’s street network. As a HOPE SF Project, a major feature of the development will be the inclusion of market rate units along with the rebuilt Housing Authority and other affordable units. While the affordable housing of the component will not be subject to the Visitacion Valley impact fees, the market rate portion will.

COMMUNITY ENGAGEMENT IN 2017

Because the Visitacion Valley fee area is not a comprehensive plan area like the other fee areas, there is not a master list of expected community benefits. Therefore, the Planning Department, SFMTA, Public Works, and the Recreation and Parks Department are engaged with the Visitacion Valley community on an ongoing basis to prioritize for the use of impact fees. Per the Schlage Lock DA, the City is required to hold two community meetings in the first two years after adoption of the Schlage Lock master approvals (certified by the Board of Supervisors on May 19, 2015), for a total of four meetings. The first two meetings were held on May 30 and September 26, 2015, and were summarized in the 2016 IPIC Annual Report. The third meeting was held on July 16, 2016, and the fourth was held on May 20, 2017. The City will hold at least one meeting each subsequent year going forward. The purpose of these community meetings is to enable community input into the IPIC process and understand community priorities for the programming of projected impact fees.

During the community meeting on May 20, 2017, City staff presented the initial projects selected for implementation using impact fees (see Table VV1); the list of proposed projects was generated collaboratively by the community and City staff at previous community meetings and in response to community surveys. The proposed projects are in the following categories: park and playground improvements, bike and transit improvements, McLaren Park access improvements, and intersection and pedestrian safety improvements. For each proposed project, City staff built upon the feasibility analyses performed prior to the July 16,
2016, meeting to further develop concept designs and fine-tune the estimated scope and budget. Community members provided detailed feedback on each project at the meeting; the implementing agency (i.e. Public Works, SFMTA, or Rec and Park) for each project listed in Table VV1 will host a community design process to take each proposed project from conceptual design through detailed design during which additional community feedback will be solicited.

TRANSPORTATION / COMPLETE STREETS

Of the $6,400,000 that is expected to be available for transportation spending between FY18 and FY 23, $2,263,000 is expected to come from the Schlage Lock development; these funds will be earmarked specifically for Bi-County priority projects. The Bi-County Study calls for a wide range of transportation improvements in both San Francisco and San Mateo counties that would serve development projects on both sides of the county-line. Bi-County projects include a new bus rapid transit line on Geneva Avenue and Harney Way; improvements to and possible relocation of the Bayshore CalTrain Station, connecting Harney Way with Geneva Avenue, and smaller-scale pedestrian and bicycle improvements.

The remainder of Visitacion Valley transportation funds are programmed for other complete streets line items. Based on community input collected since 2014, the complete streets projects listed below in Tables VV1 and VV2 were presented by City staff and discussed at the July 2016 and May 2017 community workshops. As noted above, projects listed in Table VV1 have been prioritized for implementation using impact fees and the responsible implementing agency will begin working with the community on detailed project design once funds are available.

For IPIC, revenue is proposed to be held in a flexible “Pedestrian, Bicycle, and Streetscape Enhancement Fund” in the near term. This will enable the funds to be made available within the same fiscal year. Because revenue did not come in as anticipated in FY18, IPIC is recommending that no new appropriations be provided in FY19; IPIC does believe that the Enhancement Fund line item can then be funded again in FY20 for $1,142,000. (Expenditure Plan Line Item 5)

OPEN SPACE AND RECREATION

Similar to the Transportation/Streetscapes category, much of the Recreation and Open Space funds outside of Schlage Lock have been left unprogrammed. The proposed projects presented at the July 2016 and May 2017 community workshops are listed in Tables VV1 and VV2; in addition to these projects, community members requested the allocation of funds for the renovation of Little Hollywood Park on Lathrop Avenue and for the conversion of the Visitacion Valley Ballfield to a soccer field. City staff is studying both proposals and will define an initial scope and budget in preparation for the next community meeting.

Similar to the C category, Recreation and Open Space funding is being kept flexible through FY20 to allow access to the funds once projects are identified. For FY 19, no additional funds are being appropriated, for FY 20, $1620,000 is proposed for appropriation. (Expenditure Plan Line Item 19)

Table VV1: Visitacion Valley Impact Fee Priority Projects and Cost Estimates

<table>
<thead>
<tr>
<th>MAP NO.</th>
<th>PROJECT</th>
<th>PROJECT COST</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Visitacion Ave McLaren Park Connector</td>
<td>$1,900,000</td>
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<tr>
<td>2</td>
<td>Visitacion Valley Greenway Connections</td>
<td>$1,000,000</td>
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<tr>
<td>3</td>
<td>Arleta/Bayshore Ped &amp; Bike Safety Improvements</td>
<td>$1,500,000</td>
</tr>
<tr>
<td>4</td>
<td>Blanken Underpass Illumination</td>
<td>$98,000</td>
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<tr>
<td>5</td>
<td>Herz Playground Renovation</td>
<td>$812,000</td>
</tr>
</tbody>
</table>

1 Projects identified through the first prioritization round, concluding May 20, 2017. Additional projects (see table below) will be prioritized through future community engagement.

2 Subsequent to the May 20, 2017, community meeting, the SFMTA added this project to its Capital Improvement Plan and is no longer in need of IPIC funds to complete the project.
Table VV2: Visitacion Valley Impact Fee Projects for Study and Future Prioritization¹

<table>
<thead>
<tr>
<th>MAP NO.</th>
<th>PROJECT</th>
<th>PROJECT COST</th>
</tr>
</thead>
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<tr>
<td>6</td>
<td>Blanken Underpass Art Murals</td>
<td>~$80,000</td>
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<tr>
<td>7</td>
<td>Visitacion Valley Ballfield Renovation</td>
<td>~$585,000</td>
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<tr>
<td>8</td>
<td>Elliot Street Staircase</td>
<td>~$1,500,000</td>
</tr>
<tr>
<td>9</td>
<td>Visitacion Valley Playground Renovation</td>
<td>~$812,000</td>
</tr>
<tr>
<td>10</td>
<td>Bike Routes To Bay Trail &amp; Candlestick Point</td>
<td>~$2,300,000</td>
</tr>
<tr>
<td>11</td>
<td>Leland &amp; Cora Bulb-Out &amp; Sidewalk Widening</td>
<td>~$237,000</td>
</tr>
</tbody>
</table>

¹ Projects identified through the first prioritization round, concluding May 20, 2017. Additional projects (see table below) will be prioritized through future community engagement.
<table>
<thead>
<tr>
<th>Category / Line Item</th>
<th>THROUGH FY 17 (APPROP)</th>
<th>FY 18 (CURRENT YEAR)</th>
<th>FY 19 (BUDGET YEAR)</th>
<th>FY 20</th>
<th>FY 21</th>
<th>FY 22</th>
<th>FY 23</th>
<th>THROUGH FY 23</th>
<th>THROUGH FY 28</th>
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<tr>
<td>Leland Avenue (Phase II undergrounding)</td>
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<td>$1,020,000</td>
<td>-$</td>
<td>$989,000</td>
<td>$285,000</td>
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<tr>
<td><strong>Green Connections</strong></td>
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<tr>
<td><strong>Green Connections - Sunnydale</strong></td>
<td>$1,249,000</td>
<td>$1,020,000</td>
<td>-$</td>
<td>$989,000</td>
<td>$285,000</td>
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<tr>
<td><strong>Bi-County Transportation Improvements (per DA)</strong></td>
<td>$1,249,000</td>
<td>$1,020,000</td>
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<td>$285,000</td>
<td>$600,000</td>
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<tr>
<td><strong>Expenditure Sub Total</strong></td>
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<td>$1,020,000</td>
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<td>$989,000</td>
<td>$285,000</td>
<td>$600,000</td>
<td>2</td>
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<tr>
<td><strong>Category Cumulative Balance</strong></td>
<td>$1,249,000</td>
<td>$1,020,000</td>
<td>-$</td>
<td>$989,000</td>
<td>$285,000</td>
<td>$600,000</td>
<td>2</td>
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<tr>
<td><strong>Pedestrian, Bicycle and Streetscape Enhancement Fund (DPW)</strong></td>
<td>$1,249,000</td>
<td>$1,020,000</td>
<td>-$</td>
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<td>$285,000</td>
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<td><strong>Pedestrian, Bicycle and Streetscape Enhancement Fund (MTA)</strong></td>
<td>$1,249,000</td>
<td>$1,020,000</td>
<td>-$</td>
<td>$989,000</td>
<td>$285,000</td>
<td>$600,000</td>
<td>2</td>
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<tr>
<td><strong>Expenditure Sub Total</strong></td>
<td>$1,249,000</td>
<td>$1,020,000</td>
<td>-$</td>
<td>$989,000</td>
<td>$285,000</td>
<td>$600,000</td>
<td>2</td>
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<td></td>
</tr>
<tr>
<td><strong>Category Cumulative Balance</strong></td>
<td>$1,249,000</td>
<td>$1,020,000</td>
<td>-$</td>
<td>$989,000</td>
<td>$285,000</td>
<td>$600,000</td>
<td>2</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Bayview Park / Executive Park Trail</strong></td>
<td>$1,397,000</td>
<td>$2,040,000</td>
<td>-$</td>
<td>$1,399,000</td>
<td>$441,000</td>
<td>$2,833,000</td>
<td>4</td>
<td></td>
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</tr>
<tr>
<td><strong>IN-KIND</strong></td>
<td>$1,397,000</td>
<td>$2,040,000</td>
<td>-$</td>
<td>$1,399,000</td>
<td>$441,000</td>
<td>$2,833,000</td>
<td>4</td>
<td></td>
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</tr>
<tr>
<td><strong>RPD</strong></td>
<td>$1,397,000</td>
<td>$2,040,000</td>
<td>-$</td>
<td>$1,399,000</td>
<td>$441,000</td>
<td>$2,833,000</td>
<td>4</td>
<td></td>
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</tr>
<tr>
<td><strong>Expenditure Sub Total</strong></td>
<td>$1,397,000</td>
<td>$2,040,000</td>
<td>-$</td>
<td>$1,399,000</td>
<td>$441,000</td>
<td>$2,833,000</td>
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</tr>
<tr>
<td><strong>Category Cumulative Balance</strong></td>
<td>$1,397,000</td>
<td>$2,040,000</td>
<td>-$</td>
<td>$1,399,000</td>
<td>$441,000</td>
<td>$2,833,000</td>
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<tr>
<td><strong>Child Care to H.S.A.</strong></td>
<td>$268,000</td>
<td>$851,000</td>
<td>$504,000</td>
<td>$440,000</td>
<td>$677,000</td>
<td>$1,189,000</td>
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</tr>
<tr>
<td><strong>Category Cumulative Balance</strong></td>
<td>$268,000</td>
<td>$851,000</td>
<td>$504,000</td>
<td>$440,000</td>
<td>$677,000</td>
<td>$1,189,000</td>
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<tr>
<td><strong>Recreation and Open Space</strong></td>
<td>$1,249,000</td>
<td>$1,020,000</td>
<td>-$</td>
<td>$989,000</td>
<td>$285,000</td>
<td>$600,000</td>
<td>2</td>
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</tr>
<tr>
<td><strong>Bayview Park / Executive Park Trail</strong></td>
<td>$1,397,000</td>
<td>$2,040,000</td>
<td>-$</td>
<td>$1,399,000</td>
<td>$441,000</td>
<td>$2,833,000</td>
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<td></td>
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</tr>
<tr>
<td><strong>IN-KIND</strong></td>
<td>$1,397,000</td>
<td>$2,040,000</td>
<td>-$</td>
<td>$1,399,000</td>
<td>$441,000</td>
<td>$2,833,000</td>
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<tr>
<td><strong>RPD</strong></td>
<td>$1,397,000</td>
<td>$2,040,000</td>
<td>-$</td>
<td>$1,399,000</td>
<td>$441,000</td>
<td>$2,833,000</td>
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<tr>
<td><strong>Expenditure Sub Total</strong></td>
<td>$1,397,000</td>
<td>$2,040,000</td>
<td>-$</td>
<td>$1,399,000</td>
<td>$441,000</td>
<td>$2,833,000</td>
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<tr>
<td><strong>Category Cumulative Balance</strong></td>
<td>$1,397,000</td>
<td>$2,040,000</td>
<td>-$</td>
<td>$1,399,000</td>
<td>$441,000</td>
<td>$2,833,000</td>
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<tr>
<td><strong>Child Care</strong></td>
<td>$417,000</td>
<td>$1,215,000</td>
<td>$567,000</td>
<td>$536,000</td>
<td>$3,778,000</td>
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<tr>
<td><strong>Category Cumulative Balance</strong></td>
<td>$417,000</td>
<td>$1,215,000</td>
<td>$567,000</td>
<td>$536,000</td>
<td>$3,778,000</td>
<td>$541,000</td>
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<td><strong>Library</strong></td>
<td>$417,000</td>
<td>$1,215,000</td>
<td>$567,000</td>
<td>$536,000</td>
<td>$3,778,000</td>
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<td>Category / Line Item</td>
<td>THROUGH FY 13 (APPRO)</td>
<td>FY 13 (CURRENT YEAR)</td>
<td>FY 13 (BUDGET YEAR)</td>
<td>FY 13</td>
<td>FY 14</td>
<td>FY 15</td>
<td>FY 16</td>
<td>FY 17</td>
<td>FY 18</td>
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<td>23 Vis Valley Library</td>
<td>LIB</td>
<td>$1,328,000</td>
<td>$-</td>
<td>$-</td>
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<td>DCP</td>
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<td>$134,000</td>
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<td>$2,000</td>
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<td>$61,000</td>
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<td>$27,000</td>
<td>$2,000</td>
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<td>$61,000</td>
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<td>$4,531,000</td>
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<td>$-1,264,000</td>
<td>$2,715,000</td>
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<td>$2,783,000</td>
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<td>$-1,340,000</td>
<td>$201,000</td>
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Visitacion Valley Pipeline

<table>
<thead>
<tr>
<th>Residential Pipeline Net Units</th>
<th>Commercial Pipeline Net Gross Square Feet</th>
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<tr>
<td>• &lt; 13</td>
<td>• &lt; 10,000</td>
</tr>
<tr>
<td>• 13 – 100</td>
<td>• 10,000 – 100,000</td>
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<tr>
<td>• 101 – 500</td>
<td>• 100,001 – 1,000,000</td>
</tr>
<tr>
<td>• &gt; 500</td>
<td>• &gt; 1,000,000</td>
</tr>
</tbody>
</table>
**VISITACION VALLEY PROJECTS**

1. Visitacion Avenue Sidewalks to McLaren Park (potential project)
2. Visitacion Valley Greenway Mid-block crossings
3. Aleta Avenue Intersection Improvements (potential project)
4. Blanken Avenue improvement (potential project)
5. Herz Playground Renovation (potential project)
6. Blanken Underpass Art Mural
7. Visitacion Valley Ballfield Renovation
8. Elliot Street Stair (potential project)
9. Visitacion Valley Playground Revovation
10. Bike Routes to Bay Trail and Candlestick Point
11. Leland and Cora Bulbou and Sidewalk Widening (potential project)
VISITACION VALLEY

1. Community visioning
2. Community work on the Visitacion Valley Greenway
3. Visitacion Valley Branch Library
4. Herz Playground existing condition
5. New park at Schlage Lock rendering
6. Proposed McLaren Park Trail
7. Proposed Visitacion Valley Greenway Pedestrian Crossings
APPENDIX 1

ARTICLE 36. COMMUNITY IMPROVEMENTS
AREA PLANS AND PROGRAMS

SEC. 36.1. - APPLICABILITY.

(a) The Planning Department is currently engaged in comprehensive planning of areas of the City being referred to as the proposed Market/Octavia, East SOMA, West SOMA, Inner Mission, Lower Potrero/Showplace Square, and Central Waterfront plan areas. These efforts are expected to lead to new or modified area plans of the City’s General Plan (“Area Plans”) that address urban design, open space, transportation, housing, and community facilities and present detailed rezoning and policy proposals that cover land use, housing, community facilities, open space, and transportation. The boundaries of these areas are generally as outlined in documents posted from time to time on the Planning Department’s web page.

(b) As part of the comprehensive planning leading to preparation and adoption of each Area Plan, the Planning Department, and, in the West SOMA area, the Planning Department with the advice and input of the Western SoMa Citizens Planning Task Force, is analyzing the existing deficiencies and improvement needs of each area and the deficiencies and improvement needs that will be created by or exacerbated by the new development permitted by the proposed Area Plan. In the other areas covered by this legislation, the Planning Department should also consider the advice and input of citizen groups, Based on this analysis, the Planning Department shall prepare for each area a document that identifies the various facilities, infrastructure and other community improvements needed to address the identified conditions and needs (the "Community Improvements Plan") and an implementation program that summarizes the estimated costs of the various facilities and improvements identified in the Community Improvements Plan, proposes specific funding strategies and sources to finance them, identifies the responsible and supporting agencies, and outlines the steps, including as may be needed more detailed planning, program design, and environmental evaluation, required to refine the proposals and implement them (the "Implementation Program."). In the West SOMA area the City is preparing the Community Improvements Plan and Implementation Program with the advice and in put of the Western SoMa Citizens Planning Task Force. In the other areas covered by this legislation, the Planning Department should also consider the advice and input of citizen groups. The funding sources proposed in the Implementation Program may include, but are not limited to, use of federal, State, and local public resources, community facility, community benefit or other forms of assessment districts, and area-specific development impact fees, as may be detailed in the final adopted respective area plans.

SEC. 36.2. - INTENT.

This Article 36 is intended to provide mechanisms that will enhance the participation in the preparation and implementation of the Community Improvements Plans and Implementation Programs by the various City departments, offices; and agencies that will be responsible for their implementation and provide a means by which the various parties interested in realization of the Community Improvements Plans and Implementation Programs can remain informed about and provide input to and support for their implementation.

SEC. 36.3. - INTERAGENCY PLANNING AND IMPLEMENTATION COMMITTEES.

For each area subject to the provisions of this Article, there shall be an Interagency Planning and Implementation Committee that shall be comprised of representatives of the departments, offices, and agencies whose responsibilities include provision of one of more of the community improvements that are likely to be needed or desired in a Plan Area. In addition to the Planning Department, these departments, offices, and agencies shall, if relevant, include, but are not limited to, the County Transportation Authority, Municipal Transportation Agency, Department of Public Works, Library Commission, Redevelopment Agency, Mayor’s Office of Economic and Workforce Development, Mayor’s Office of Community Development, Public Utilities Commission, Department of Recreation and Parks, Department of the Environment, and the Office of City Greening. The Interagency Planning and Implementation Committees shall be chaired by the Planning Director or his or her designee. It shall be the responsibility of each such department, office, or agency to participate, using its own administrative funds, in the preparation of that portion of a Community Improvements Plan falling within its area of responsibility and, after Area Plan adoption, to participate in the detailed design of the community improvement or improvements and to seek the funding for its implementation as provided in the Implementation Program, as amended from time to time.

SEC. 36.4. - ANNUAL PROGRESS REPORTS.

Preparation. After the final adoption of an Area Plan, including the Community Improvements Plan and Implementation Program, for a portion of the City subject to the provisions of this Article, the Planning Department shall prepare for each Area Plan a brief Annual Progress Report indicating the status of implementation of the Area Plan.
and its various components. It shall contain information regarding the progress made to date in implementing the Area Plan and its various components, including a summary of the individual development projects, public and private, that have been approved during the report period, and shall also describe the steps taken regarding implementation of the various community improvements in accordance with the Plan’s projected phasing and update and, if necessary, modify and amend, the contents and/or phasing of the Community Improvements Plan and Implementation Program. It shall also include proposed departmental work programs and budgets for the coming fiscal year that describe the steps to be taken by each responsible department, office, or agency to implement the Community Improvements Plan. It shall be the responsibility of each department, office and agency to provide to the Planning Department the following: (i) information regarding its progress in implementing the community improvement(s) for which it is responsible; (ii) any changes in the time-phased schedule for implementing the improvement(s); and (iii) information regarding its relevant proposed work program and efforts to secure the funding sources for implementing the improvement(s) in the coming year. The Planning Department shall summarize this information together with information regarding its own progress and relevant proposed work program and budget into the Annual Progress Report.

(b) Annual Hearing at Planning Commission. Prior to the annual submission of the Planning Department budget requests to the Mayor’s Budget Office, the Planning Commission shall hold a public hearing on each Area Plan’s Annual Progress Report. Notice of the hearing shall be provided at least 30 days prior to the meeting as follows: mailed notice to all organizations and individuals who have specifically requested mailed notice and published notice at least once in an official newspaper of general circulation. The Report shall be posted on the Department’s web page for at least 30 days before the hearing. This hearing may be held as part of the Planning Commission’s hearing on the Departmental budget request.

(c) Submission to Relevant Committee of the Board of Supervisors. The Annual Progress Report shall also be submitted to the committee of the Board of Supervisors responsible for land use matters, which Committee may schedule a public hearing. Further, the Board urges the Planning Department Director and/or his or her designee who chairs the Interagency Planning and Implementation Committee for each Area Plan to be available to provide a briefing and answer questions about the Report at the appropriate Board of Supervisors committee hearing.

(d) Termination. This Annual Progress Report requirement may be terminated by the Planning Commission upon its determination after a public hearing, noticed at least 30 days prior to the meeting, that full implementation of the Community Improvements Plan and Implementation Program has been substantially achieved and that continuation of the Annual Progress Report requirement would serve no useful purpose.