

Community Stakeholder Group Proposal

February 3, 2023 DRAFT

Past Model: Flexible Membership

Any organization, business, or resident in the Tenderloin could be a member of the Community Stakeholder Group. There were no applications, no requirement to attend meetings, and an unenforced 60:40 resident to business/community organization ratio encouraged through an outreach team and Planning efforts.

Membership



- Undefined membership, open participation
- There are an unlimited number of members
- Minimum requirement of 60% resident members

Participation



- Members included 1) TL resident 2) TL-based community organization 3) TL-based business
- Members decide by consensus and ranked choice voting

Application Process



- No application process
- Members join through organizing efforts by the Planning department, TCAP community partners, and word of mouth

Considerations

- 60:40 resident ratio not reached until October or November CSG meeting with multiple residents participating at satellite locations with linguistic support. Businesses not well represented in the CSG
- CSG not nimble enough to provide quick turn-around feedback with a fast-paced projects
- Required significant resources from Planning to appropriately staff and produce CSG

Recommended: Defined Membership Model

The Community Stakeholder Group (CSG) would have 25-30 seats for members who go through an application process, and who are required to attend meetings. Only Tenderloin residents, community organizations, and businesses can apply. Anyone else from the Tenderloin can attend and engage in meetings, providing comment, as a “participant.”

Scope

- The CSG will discuss and make recommendations from the Working Groups, collaborate with Planning on emergent topics and issues related to the Tenderloin Community Action Plan and the Tenderloin, support community mobilizations around the Plan, and review & provide feedback on TCAP implementation and metrics

Membership



- Closed membership with open participation
- There are 25-30 membership seats ; There are an unlimited number of participants
- There can be a rule about seats reserved for residents

Participation



- Anyone can be a participant
Members must include **1)** residents
with demonstrated history of
community leadership **2)** community
organizations **3)** businesses
- Participants engage in discussions and
comment periods but do not vote or
engage in consensus processes

Application Process



- Application process for members only
- Planning asks TL communities for
nominees
- Selection panel will include select
members from the previous CSG
cohort, retreat planning members, and
the Planning team

Defined Membership Model

The Community Stakeholder Group (CSG) would have 25-30 seats for members who go through an application process, and who are required to attend meetings. Only Tenderloin residents, community organizations, and businesses can apply. Anyone else from the Tenderloin can attend and engage in meetings, providing comment, as a “participant.”

Resident Participation Outreach



Communication with TCAP community partners, listening sessions, etc.

CSG mobilizes resident attendance as needed for special discussions

Commitment



Members must attend 75% of all meetings

Resident members receive stipends

Considerations

- Recruitment & selection process must ensure robust and diverse representation of experiences and perspectives.
- Model incorporates broad Tenderloin engagement
- What are the seats and how are they defined (ex: a few seats for experience and expertise in each plan area; seats for communities within the TL)

Defined Membership Model: Working Groups

Four Working Groups would dive deep into data, reports, and other materials, and communicate directly with city representatives to propose and confirm specific actions and potential projects for the Tenderloin Community Action Plan.

Working Group Cohort #1

Housing Access & Houselessness

- SRO conditions and access
- Supportive housing expansion
- Shelter access and expansion

Connections to Care

- Medical, mental health, and substance abuse care

Working Group Cohort #2

Public Realm & Infrastructure

- Street & sidewalk access and safety
- Parks and open space

Invest in & Celebrate: People + Culture

- Street activations and events
- Economic investments and support
- Arts and cultural experiences

Hybrid Membership Model: Working Groups

Four Working Groups (WG) would dive deep into data, reports, and other materials, and communicate directly with city representatives to propose and confirm specific actions and potential projects for the Tenderloin Community Action Plan.

Membership



- Closed membership
- There are up to 15 members in each Working Group
- There can be a rule about how many seats are reserved for CSG members and non-CSG residents

Participation



- A specific number of seats are reserved for: 1) CSG members 2) non-CSG relevant community institutions 3) non-CSG member residents 4) relevant city agency representatives
- Working Groups have co-leads. One must be a CSG member and the other, a resident
- WG co-leads coordinate with interagency representatives, the facilitator, and Planning, on WG discussions and TCAP agenda items to the CSG

Application Process



- There is an application process
- Tenderloin communities and TCAP partners nominate candidates with relevant lived experience.
- A panel of past CSG participants and Planning representatives will evaluate applications.

Hybrid Membership Model: Working Groups

Four Working Groups (WG) would dive deep into data, reports, and other materials, and communicate directly with city representatives to propose and confirm specific actions and potential projects for the Tenderloin Community Action Plan.

Scope

- Collaborate with Planning to define, clarify, and confirm TCAP actions and metrics
- Support CSG in assessing ongoing implementation of the TCAP
- Coordinate with CSG as needed on community outreach & mobilization

Considerations

- Working Groups should coordinate with and/or include in its membership, already existing working groups on the topic
- How will decisions be made by Working Groups
- Do Working Groups make recommendations directly to the City after items discussed at CSG or does the CSG make recommendations?

Working Group Questions – Please share your answers below

- Are there any important issues/ topics missing?
- Should the working groups be split or recombined in other ways? Please share which ways.

Community Stakeholder Group (CSG): The Community Stakeholder Group is a group made up of a variety of people from the neighborhood meant to represent the diverse perspectives and experiences in the Tenderloin. The Community Stakeholder Group is also the official way that community members and advocates collaborate with the Planning Department on the Tenderloin Community Action Plan. The Community Stakeholder Group started in September 2022, went on winter hiatus, and is now being re-shaped to be more effective and inclusive.

Tenderloin Community Action Plan (TCAP): The Tenderloin Community Action Plan is an official plan for the neighborhood that details goals, strategies, and specific actions to create lasting change in the Tenderloin. The TCAP is the fruit of years of community organizing in the Tenderloin and leads with real resident experiences. The Community Stakeholder Group (CSG) and Working Groups (WG) will help complete this collaborative neighborhood plan by December 2023.

Working Groups: Perform initial analysis and discussions relating to the Tenderloin Community Action Plan and its implementation in Working Groups. Each of the Working Groups will discuss and deliberate over Plan content and implementation for their respective topics.

Definitions

Past: Flexible Membership

Any organization, business, or resident in the Tenderloin could be a member of the Community Stakeholder Group. There were no applications, no requirement to attend meetings, and an unenforced 60:40 resident to business/community organization ratio encouraged through an outreach team and Planning efforts.

Recommendation: Defined Membership

The Community Stakeholder Group (CSG) would have 25-30 seats for members who go through an application process, and who are required to attend meetings. Only Tenderloin residents, community organizations, and businesses can apply. Anyone else from the Tenderloin can attend and engage in meetings, providing comment, as a “participant.”

Defined Membership: Working Groups

Four Working Groups would dive deep into data, reports, and other materials, and communicate directly with city representatives to propose and confirm specific actions and potential projects for the Tenderloin Community Action Plan.

Working Group Summary

Working Group Cohort #1

Housing Access & Houselessness

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Working Groups

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Participation



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Application Process



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Working Groups

Summary of Considerations: Past Model

- 60:40 resident ratio not reached until October or November CSG meeting with multiple residents participating at satellite locations with linguistic support. Businesses not well represented in the CSG
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Summary of Considerations: Recommended Model

- Recruitment & selection process must ensure robust and diverse representation of experiences and perspectives.
- Model incorporates broad Tenderloin engagement
- What are the seats and how are they defined (ex: a few seats for experience and expertise in each plan area; seats for communities within the TL)

Additional Context

Past: Flexible Membership (for reference)

- Undefined membership, open participation
- There are an unlimited number of members
- Minimum requirement of 60% resident members

Recommended: Defined Membership

- Closed membership with open participation
- There are 25-30 membership seats ;
There are an unlimited number of participants
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Membership

Membership Questions

- What is the best way for non-members to participant in the process with this model?
- Do you think 25-20 members is an appropriate member?

Past: Flexible Membership

- Anyone can be a member
- Members included 1) TL resident 2) TL-based community organization 3) TL-based business
- Members decide by consensus and ranked choice voting

Recommended: Defined Membership

- Members are selected. Anyone can be a participant
- Members must include **1)** residents with demonstrated history of community leadership **2)** community organizations **3)** businesses
- Participants engage in discussions and comment periods but do not vote or engage in consensus processes

Participation Questions

- Do you think there should be reserved seats for residents? If so, what percentage is appropriate?
- Should seats be decided by topic area or by neighborhood demographics or another way?

Past: Flexible Membership (for reference)



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Application Process



- Application process for members only
- Planning asks TL communities for nominees
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Application Process

Application Process Questions

- How will folks be nominated from the TL communities?
- How should CSG selection panel participants be selected?
- What questions should be on the application?

Application Process